



**Committee:** BUDGET AND PERFORMANCE PANEL

**Date:** THURSDAY, 16<sup>TH</sup> MARCH 2023

**Venue:** MORECAMBE TOWN HALL

**Time:** 6.00 P.M.

## A G E N D A

1. **Apologies for Absence**

2. **Minutes**

Minutes of the Meeting held on 1<sup>st</sup> February 2023 (previously circulated).

3. **Items of Urgent Business authorised by the Chair**

4. **Declaration of Interests**

To receive declarations by Councillors of interests in respect of items on this Agenda.

Councillors are reminded that, in accordance with the Localism Act 2011, they are required to declare any disclosable pecuniary interests which have not already been declared in the Council's Register of Interests. (It is a criminal offence not to declare a disclosable pecuniary interest either in the Register or at the meeting).

Whilst not a legal requirement, in accordance with Council Procedure Rule 9 and in the interests of clarity and transparency, Councillors should declare any disclosable pecuniary interests which they have already declared in the Register, at this point in the meeting.

In accordance with Part B Section 2 of the Code Of Conduct, Councillors are required to declare the existence and nature of any other interests as defined in paragraphs 8(1) or 9(2) of the Code of Conduct.

5. **Delivering Our Priorities Q3 2022/23** (Pages 3 - 42)

Report of Chief Executive & s151 Officer.

## ADMINISTRATIVE ARRANGEMENTS

(i) **Membership**

Councillors Joan Jackson (Chair), Ross Hunter (Vice-Chair), Phillip Black, Victoria Boyd-Power, Tim Dant, Roger Dennison, Colin Hartley, Sally Maddocks and Margaret Pattison

**(ii) Substitute Membership**

Councillors Mandy Bannon, Keith Budden, Geoff Knight, Erica Lewis, Alistair Sinclair and David Whitaker, Conservative and Liberal Democrat vacancies

**(iii) Queries regarding this Agenda**

Please contact Stephen Metcalfe, Democratic Services - email [sjmetcalfe@lancaster.gov.uk](mailto:sjmetcalfe@lancaster.gov.uk).

**(iv) Changes to Membership, substitutions or apologies**

Please contact Democratic Support email [democracy@lancaster.gov.uk](mailto:democracy@lancaster.gov.uk).

MARK DAVIES,  
CHIEF EXECUTIVE,  
TOWN HALL,  
DALTON SQUARE,  
LANCASTER LA1 1PJ

Published on 8<sup>th</sup> March 2023.

<b>BUDGET AND PERFORMANCE PANEL</b>
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**Delivering Our Priorities Q3 2022/23  
16 March 2023**

**Report of Chief Executive & s151 Officer**

<b>PURPOSE OF REPORT</b>
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To provide the Panel with an update on performance, projects, and resources during the 3rd Quarter of 2022/23 (April - December 2022).

<b>This report is public</b>
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**OFFICER RECOMMENDATIONS**

- (1) That Budget and Performance Panel considers the Cabinet Report dated 28 February 2023 and attached appendices, making any comments and recommendations considered necessary.

**1.0 DELIVERING OUR PRIORITIES 2022/23 - QUARTER 3**

- 1.1 The report attached at **Appendix A**, presented to Cabinet on 28 February 2023, provides Members with a view of progress against the Council's agreed priorities for Quarter 3 of the 2022/23 performance monitoring cycle.
- 1.2 Budget and Performance Panel are asked to consider the Cabinet report and attachments in line with their Terms of Reference within the Constitution relating to the monitoring and review of the council's performance.

<b>CONCLUSION OF IMPACT ASSESSMENT</b>
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**(including Health & Safety, Equality & Diversity, Human Rights, Community Safety, Sustainability and Rural Proofing):** As set out in the relevant appendices.

<b>LEGAL IMPLICATIONS</b>
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As set out in the relevant appendices.

<b>FINANCIAL IMPLICATIONS</b>
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As set out in the relevant appendices.

**OTHER RESOURCE IMPLICATIONS, such as Human Resources, Information Services, Property, Open Spaces:**

As set out in the relevant appendices.

**SECTION 151 OFFICER'S COMMENTS**

The Section 151 Officer has been consulted and has no further comments.

**MONITORING OFFICER'S COMMENTS**

The Monitoring Officer has been consulted and has no further comments.

**BACKGROUND PAPERS**

None.

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Chief Finance Officer  
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**E-mail:** [pthompson@lancaster.gov.uk](mailto:pthompson@lancaster.gov.uk)  
**Ref:** N/A

<b>CABINET</b>
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## Delivering Our Priorities: Q3 2022/23 28 February 2023

### Report of Chief Executive & s151 Officer

PURPOSE OF REPORT			
To provide members with an update on performance, projects, and resources during the first three quarters of 2022/23 (April – December 2022).			
<b>Key Decision</b>	<b>N</b>	<b>Non-Key Decision</b>	<b>Referral from Cabinet Member</b>
<b>Date of notice of forthcoming key decision</b>	N/A		
<b>This report is public</b>			

#### RECOMMENDATIONS OF COUNCILLOR WHITEHEAD

That Cabinet

- (1) Consider the update on performance, projects, and resources for Quarter 3 2022/23.

#### 1.0 INTRODUCTION

- 1.1 The primary purpose of this report is to present information relating to the council's projects, performance and resources for the period April-December 2022, which can be found within the appendices.

#### 2.0 PERFORMANCE REPORTING

- 2.1 The highlight report at Appendix A provides a broadly consistent set of information across the last five quarters, with services having returned to relative stability over the last year.
- 2.2 Energy costs (Cost/m<sup>2</sup> energy across corporate buildings) have increased significantly over 12 months, which can be seen when comparing Q2 and Q3 data to the equivalent quarters in the previous year.

#### 3.0 PROJECT REPORTING

- 3.1 The highlight report shows that all the Council's Strategic Projects are running to plan at the end of Quarter 3 2022/23. No projects are reporting either an amber or a red status.
- 3.2 Since Quarter 2, the Working Well project has closed.
- 3.3 The Projects and Performance team now collect information from each strategic project on project plans (timescales) and risks. This allows more effective project and resource planning and a better understanding of project risks.
- 3.4 Some strategic projects have been placed on hold, pending the outcome of the OBR (Outcomes Based Resourcing) process.

#### 4.0 FINANCIAL MONITORING

- 4.1 The 2022/23 Budget and Medium-Term Financial Strategy (MTFS) 2022-2026 approved by Council in February 2022 set a balanced budget for the year based on the assumptions made at that time. The current cost of living crisis, and legacy impacts from the COVID - 19 pandemic have created a significant shock to the economy and resulted in significant unplanned expenditure and income losses for the Council.
- 4.2 Cabinet, at its meeting of 6 December 2022 (*minute 50 refers*) approved that the latest projected outturn figures would be used to provide a mid-year reviewed budget position and form the basis for future monitoring and outturn within 2022/23. This position is now represented by the working budget and projected outturn/variances are measured against this budget set.
- 4.3 All portfolios are required to examine their revenue budgets and meet with their budget holders regularly and reports are submitted to Cabinet and Budget & Performance Panel for review. To enable Portfolio Holders to meet this requirement, Financial Services continually reviews and refreshes how it presents the Council's corporate monitoring information, with the Quarter 3 information distributed to Cabinet mid-February 2023.
- 4.4 In an attempt to aid understanding Members should note that where **projected variances** values are presented with brackets ( ) this reflects a negative, or adverse movement from the budgeted position. Conversely, projected variances accompanied with a + sign represents a positive, or favourable movement from the budgeted position. The following financial appendices accompany the financial monitoring section of this report

Appendix B:	General Fund Service Analysis
Appendix C:	General Fund Subjective Analysis
Appendix D:	HRA Service Analysis
Appendix E:	General Fund Capital Projects
Appendix F:	HRA Capital Projects
Appendix G:	Reserves Projected Outturn
Appendix H:	Approved Savings Monitoring
Appendix I:	Service Analysis

#### 5.0 GENERAL FUND SUMMARY POSITION

- 5.1 Quarter 3 (Q3) monitoring covers the period for April – December 2022. At the end of Q3 (December 2022) a year end underspend against the mid-year reviewed position of **£2.188M** is projected. However, members should note that this still equates to an overspend of **£0.777M** against the Council's approved original net revenue budget of **£21.254M**. Members will recall that, as part of the 2022/23 budget cycle, Council approved a small contribution to reserves of **£0.034M** in order to produce a balanced budget. The latest position suggest that this will no longer be possible and there will instead be a call on reserves of **£0.777M**.
- 5.2 In respect of the cost of living crisis, there are areas of high price volatility which have become more evident during the third quarter. For example, at the end of quarter two, the projected outturn for gas was +£0.542M greater than the opening estimate for the year. During the third quarter, the predicted price of gas dropped significantly leading to a reduced estimated variance of +£0.379M against the original budget. Fortunately, this information was received in a timely manner and has been included in the draft revenue budget which was considered and approved by Council on 22<sup>nd</sup> February 2023. Officers will continue to work over the coming months to monitor and forecast the costs and savings associated with other emerging budget pressures, whilst being mindful to raise such issues which will probably become apparent during the 2023/24 budget monitoring process.
- 5.3 A summary of the Q3 revenue position for the main service accounts of the Council is set out in table 1 below with commentary on significant variances provided in the following paragraphs.

Table 1 Quarter 3 Financial Monitoring – Service Analysis

	Original Budget 2022/23 £'000	Working Budget 2022/23 £'000	Q3 Actual 2022/23 £'000	Projected Outturn 2022/23 £'000	Working Variance 2022/23 £'000	Original Variance 2022/23 £'000
Communities and Environment	5,193	8,000	1,920	7,966	+34	(2,773)
Economic Growth and Regeneration	4,605	5,749	3,866	5,301	+448	(696)
Corporate Services	6,760	7,740	14,219	7,697	+43	(937)
Central Services	1,162	1,172	838	1,188	(16)	(26)
Other Items	4,717	2,047	(484)	368	+1,679	+4,349
<b>Sub Total</b>	<b>22,437</b>	<b>24,708</b>	<b>20,359</b>	<b>22,520</b>	<b>+2,188</b>	<b>(83)</b>
Net Recharges to Housing Revenue Account	(1,044)	(1,044)	(778)	(1,044)	0	0
RMS Capital Charges (now Housing Revenue Account)	(139)	(139)	914	(139)	0	0
Revenue Reserve funded items included in above analysis	1,641	1,529	499	1,381	+148	+260
Revenue Reserve funded items included in above analysis	(1,641)	(1,529)	0	(1,381)	(148)	(260)
<b>Sub Total</b>	<b>(1,183)</b>	<b>(1,183)</b>	<b>635</b>	<b>(1,183)</b>	<b>0</b>	<b>0</b>
<b>General Fund Revenue Budget</b>	<b>21,254</b>	<b>23,525</b>	<b>20,994</b>	<b>21,337</b>	<b>+2,188</b>	<b>(83)</b>
Financing Income	(11,078)	(10,384)	1,170	(10,384)	0	(694)
<b>Council Tax Requirement</b>	<b>10,176</b>	<b>13,141</b>	<b>22,164</b>	<b>10,953</b>	<b>+2,188</b>	<b>(777)</b>

#### Communities and Environment +£0.034M Favourable

5.4 Significant budget variances since the mid-year review including: -

- Gas price changes +£0.030M.
- Salary savings +£0.295M across directorate offset by use of casual staffing (-£0.174M); use of overtime (-£0.051M) and reduction in agency staffing requirement +£0.021M to address shortfalls. This is largely due to non-recruitment to vacant posts; however an increased requirement of casual staffing has been needed at Salt Ayre Leisure Centre to cover necessary training to fill lifeguard vacancies due to a national recruitment crisis.
- Heysham Port - staff time +£0.065M in 2020/21 recoverable by Defra grant has not previously been recovered and has subsequently generated a credit in this year's accounts;
- Reduced income at Salt Ayre Leisure Centre (-£0.072M) mainly at the café. This is possibly due to secondary spend at the centre being affected as a result of the cost of living crisis.

#### Economic Growth and Regeneration +£0.448M Favourable

5.5 Significant budget variances since the mid-year review including: -

- Gas price changes +£0.134M.
- Salary savings +£0.258M across directorate largely due the recruitment freeze in place. The service is currently holding 23.21fte vacant positions.
- +£0.040M additional income attributed to continued use of LTH by NHS for Covid vaccinations.

#### Corporate Services +£0.043M Favourable

5.6 Significant budget variances since the mid-year review including: -

- Salary savings +£0.055M across directorate mainly relating to Accountancy +£0.031M and ICT +£0.015M

#### Other Items +£1.679M Favourable

5.7 Significant budget variances since the mid-year review including: -

- An external review of the Council's minimum revenue provision (MRP) policy has been undertaken. The recommendations from the review indicate that the Council could save an estimated +£1.500M by changing its methodology for calculating MRP and making some retrospective adjustments. The change in policy has been included in the Treasury Management Strategy presented to budget Council meaning that it will be possible to realise the savings within the current financial year;
- Further increases in investment interest receivable due to the recent increases in bank rate +£0.179M.

5.8 Appendix B: General Fund Service Analysis (Q3) covers this information in more detail and provides summary percentage variations for variances +/- £30K. Appendix I provides additional analysis across individual service areas

5.9 The revenue position provided within table 1 above is analysed across the Council's subjective headings is set out in table 2 below.

Table 2 Quarter 3 Financial Monitoring – Subjective Analysis

	Original Budget 2022/23 £'000	Working Budget 2022/23 £'000	Q3 Actual 2022/23 £'000	Projected Outturn 2022/23 £'000	Working Variance 2022/23 £'000	Original Variance 2022/23 £'000
Employees	27,031	28,628	20,738	28,240	+388	(1,209)
Premises Related Exp	4,655	6,632	3,876	6,465	+167	(1,810)
Transport Related Exp	1,266	1,916	1,393	1,917	(1)	(651)
Supplies and Services	11,250	13,357	16,881	13,707	(350)	(2,457)
Transfer Payments	20,277	23,277	14,113	23,277	0	(3,000)
Support Services	147	111	5	175	(64)	(28)
Capital Charges	17	17	0	17	0	0
Capital Financing Costs	1,464	1,173	1,429	1,173	0	+291
Appropriations	3,771	2,680	0	1,180	+1,500	+2,591
Income	(47,141)	(52,783)	(38,076)	(53,331)	+548	+6,190
Capital Financing Inc	(300)	(300)	0	(300)	0	0
<b>Sub Total</b>	<b>22,437</b>	<b>24,708</b>	<b>20,359</b>	<b>22,520</b>	<b>+2,188</b>	<b>(83)</b>
Net Recharges to Housing Revenue Account	(1,044)	(1,044)	(778)	(1,044)	0	0
RMS Capital Charges (now Housing Revenue Account)	(139)	(139)	914	(139)	0	0
Revenue Reserve funded items included in above analysis	1,641	1,529	499	1,381	+148	+260
Revenue Reserve funded items included in above analysis	(1,641)	(1,529)	0	(1,381)	(148)	(260)
<b>Sub Total</b>	<b>(1,183)</b>	<b>(1,183)</b>	<b>635</b>	<b>(1,183)</b>	<b>0</b>	<b>0</b>
<b>General Fund Revenue Budget</b>	<b>21,254</b>	<b>23,525</b>	<b>20,994</b>	<b>21,337</b>	<b>+2,188</b>	<b>(83)</b>
Financing Income	(11,078)	(10,384)	1,170	(10,384)	0	(694)
<b>Council Tax Requirement</b>	<b>10,176</b>	<b>13,141</b>	<b>22,164</b>	<b>10,953</b>	<b>+2,188</b>	<b>(777)</b>

5.10 Appendix C: General Fund Subjective Analysis covers this information in more detail

## 6.0 HOUSING REVENUE ACCOUNT SUMMARY POSITION

6.1 As at the end of Q3 a year end underspend against the mid-year reviewed position of **£0.121M** is projected. However, members should note that this equates to an overspend of £0.041M against the Council's approved original budget for the HRA. A summary of the Q3 revenue position for the HRA is set out in table 3 below.

Table 3 Quarter 3 Financial Monitoring – HRA Service Analysis

	Original Budget 2022/23 £'000	Working Budget 2022/23 £'000	Q3 Actual 2022/23 £'000	Projected Outturn 2022/23 £'000	Projected Variance 2022/23 £'000
Policy & Management	1,901	2,315	2,090	2,282	+33
Repairs & Maintenance	6,555	7,613	4,191	7,514	+99
Welfare Services	58	359	(242)	226	+133
Special Services	273	266	234	258	+8
Miscellaneous Expenses	740	942	631	942	0
Income Account	(15,295)	(15,289)	(11,033)	(15,270)	(19)
Capital Charges	5,493	5,492	0	5,492	0
Appropriations	(255)	(2,228)	0	(2,095)	(133)
<b>Sub Total</b>	<b>(530)</b>	<b>(530)</b>	<b>(4,129)</b>	<b>(651)</b>	<b>+121</b>
Net Recharges to General Fund	530	530	397	530	0
<b>Housing Revenue Account Budget</b>	<b>0</b>	<b>0</b>	<b>(3,732)</b>	<b>(121)</b>	<b>+121</b>

6.2 Significant budget variances since the mid-year review including: -

- Salary savings +£0.073M within the Repairs & Maintenance Service due to ongoing vacancies
- Decreased gas costs +£0.155M due to fluctuating energy prices. These costs are largely rechargeable to tenants via service charging a year in arrears. Note that elements are housing benefit applicable to residents. Net saving on energy costs on independent living schemes leading to increased contribution to welfare reserves (-£0.133M)



- 6.3 Appendix D: Housing Revenue Account Service Analysis covers this information in more detail and provides summary percentage variations for variances +/- £30K.

## 7.0 CAPITAL PROJECTS (General Fund & HRA)

- 7.1 At Q3 a year end variance against budget of **£7.232M** (General Fund + £7.254M, HRA (-£0.022M)) is projected. Summary details for both the General Fund and HRA are set out in table 4 below.

Table 4 Quarter 3 Financial Monitoring – Capital Projects

	Original Budget 2022/23 £'000	Working Budget 2022/23 £'000	Q3 Actual 2022/23 £'000	Projected Outturn 2022/23 £'000	Projected Variance 2022/23 £'000
<b>Communities and Environment</b>					
Business Support	2,700	5,438	2,468	4,040	+1,398
Customer Involvement & Leisure	549	1,875	297	534	+1,341
Public Protection	0	0	0	0	0
Housing Services	600	1,350	(1,041)	750	+600
Public Realm	97	408	(1,078)	107	+301
<b>Total</b>	<b>3,946</b>	<b>9,071</b>	<b>646</b>	<b>5,431</b>	<b>+3,640</b>
<b>Economic Growth and Regeneration</b>					
Planning & Place	64	244	0	0	+244
Economic Development	0	0	0	0	0
Property, Investment and Regeneration	3,563	4,088	(466)	718	+3,370
<b>Total</b>	<b>3,627</b>	<b>4,332</b>	<b>(466)</b>	<b>718</b>	<b>+3,614</b>
<b>Corporate Services</b>					
HR	0	0	(40)	0	0
ICT	490	538	101	538	0
<b>Total</b>	<b>490</b>	<b>538</b>	<b>61</b>	<b>538</b>	<b>0</b>
<b>Central Services</b>					
Chief Executive	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GENERAL FUND - TOTAL</b>	<b>8,063</b>	<b>13,941</b>	<b>241</b>	<b>6,687</b>	<b>+7,254</b>
<b>Housing Revenue Account</b>					
Adaptations	300	300	218	300	0
Energy Efficiency / Boiler Replacement	989	1,029	359	1,029	0
Kitchen / Bathroom Refurbishment	888	725	445	760	(35)
External Refurbishment	210	315	88	315	0
Environmental Improvements	200	395	302	382	+13
Re-roofing / Window Renewals	738	988	431	988	0
Rewiring	56	56	5	56	0
Lift Replacement	0	0	0	0	0
Fire Precaution Works	240	280	28	280	0
Housing Renewal & Renovation	1,753	1,720	829	1,720	0
Mainway Pilot Scheme	4,000	1,255	0	1,255	0
<b>HOUSING REVENUE ACCOUNT - TOTAL</b>	<b>9,374</b>	<b>7,063</b>	<b>2,705</b>	<b>7,085</b>	<b>(22)</b>
<b>GRAND TOTAL</b>	<b>17,437</b>	<b>21,004</b>	<b>2,946</b>	<b>13,772</b>	<b>+7,232</b>

- 7.2 As previously reported, the Capital Programme working budget has been adjusted for slippage from 2021/22 and to reflect the inclusion of growth in respect of the Heat De-Carbonisation Programme in the General Fund Capital Programme approved by Council on 26 June.
- 7.3 The underspending against budget relates principally to General Fund and reflects further anticipated slippage on capital projects into 2023/24. Anticipated slippage and the outcome of the reviewed capital budgetary provision has been incorporated into the revised five-year Capital Programme presented to budget council. Provided that this is approved the actual variance at outturn should be considerably lower than that shown above.

- 7.4 The overall projected overspend on the HRA Capital Programme of (-£0.022M) relates mainly to increased costs on the kitchen replacement programme.
- 7.5 Appendix E General Fund Capital Projects and Appendix F HRA Capital Projects provide further information and summary commentary.

## 8.0 RESERVES

- 8.1 The Council's unallocated balances are projected to be **£9.833M**. This takes account of the updated reserves strategy approved by Council 25<sup>th</sup> October 2022. **£0.777M** will be used to fund the forecast general fund net revenue overspend with a further **£1.335M** utilised to fund the roof and cladding repair work to the Gateway asset and feasibility work for the Burrow Beck solar project. Overall, the combined level of usable reserves is forecast to decrease to **£21.330M**. Table 6 Quarter 3 Financial Monitoring – Reserves provides summary details for both Unallocated and Earmarked Reserves.

Table 6 Quarter 3 Financial Monitoring – Reserves

	<----- ORIGINAL BUDGET ----->				<----- PROJECTED OUTTURN ----->					
	31 March 2022	From Revenue	In / (From) Capital	To Revenue	31 March 2023	31 March 2022	From Revenue	In / (From) Capital	To Revenue	31 March 2023
	£	£	£	£	£	£	£	£	£	£
<b>Unallocated Balances</b>	(5,614,400)	(14,000)			(5,640,400)	(6,012,200)	(5,917,900)		2,117,000	(4,011,100)
<b>Total Earmarked Reserves</b>	(14,214,400)	(1,878,900)	947,000	1,894,400	(13,251,900)	(12,852,900)	(1,243,300)	490,000	12,108,700	(11,497,500)
<b>Total Combined Reserves</b>	(19,828,800)	(1,912,900)	947,000	1,894,400	(19,490,100)	(19,005,100)	(7,155,700)	490,000	14,226,700	(17,110,600)

- 8.2 Appendix G: Reserves Projected Outturn provides further detailed analysis.
- 8.3 The Council's reserves will be used to manage the impact of the cost of living crisis and also support the work to address the underlying structural deficit through the OBR process. As a result, they are fundamental to ensuring the financial sustainability of the Council as it deals with these pressures and will be kept under review by Officers and Members. Projections of the required further calls to balance future budgets are given in the MTFS refresh report elsewhere on this agenda.

## 9.0 COLLECTION FUND

### Business Rates

- 9.1 Central Government made announcements launching new rate relief schemes in 2022/23 at the Autumn Budget and Spending Review 2021 these include a scheme to support local high street businesses as they recover from the pandemic. The 2022/23 Retail, Hospitality and Leisure Business Rates Relief scheme provides eligible properties with a 50% relief up to a cash cap limit of £110K per business. Funds to fully reimburse local authorities for the local share of these enhanced reliefs are being paid on account during the year using a grant under section 31 of the Local Government Act 2003, with a full reconciliation to be carried out at year-end.
- 9.2 The collection rate for Business Rates is currently 86.7%, which is slightly behind the profiled target of 87.4%. The annual target is 98.0%.

### Council Tax

- 9.3 The current collection rate for Council Tax is 91.0% which is slightly behind the profiled target of 92.8%. The annual target is 95.0%. The number of Local Council Tax Support claimants at Q2 is 9,853.


**10.0 WRITE OFFS**

- 10.1 Table 7 below provides details of the debts have been written off by the Council's Revenues and Benefits service in relation to Council Tax, Business Rates and Housing Benefits Overpayments

Table 7: Write Off's

	<b>Q1</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>Total</b>
Council Tax	44,074	113,573	67,239		<b>224,886</b>
Business Rates	69,965	39,449	81,735		<b>191,149</b>
Housing Benefit Overpayments	4,222	39,389	23,410		<b>67,021</b>
<b>Total</b>	<b>118,261</b>	<b>192,411</b>	<b>172,384</b>	<b>0</b>	<b>483,056</b>

- 10.2 Debts are deemed non recoverable after all reasonable recovery steps have been taken and can be written off in accordance with the Council's Debt Management Policy in a number of circumstances such as unable to trace, uneconomical to pursue, insolvency as well as imprisonment and death.

 <p><b>LANCASTER CITY COUNCIL</b> Promoting City, Coast &amp; Countryside</p>	<p><b>Corporate programmes, projects and performance update – 31<sup>st</sup> December (Q3)</b></p>	<p><b>Status Key</b></p> <table border="1"> <tr> <td><b>R</b></td> <td>Red – The project is unlikely to meet its agreed plan, costs or benefits unless immediate remedial action is taken</td> <td><b>C</b></td> <td>Complete or Closed</td> </tr> <tr> <td><b>A</b></td> <td>Amber – The project is at risk of failing to meet its agreed plan, timescales, costs or benefits unless action is taken</td> <td><b>N</b></td> <td>Not Started</td> </tr> <tr> <td><b>G</b></td> <td>Green – The project is on track to meet its agreed plan, timescales, costs and benefits</td> <td><b>H</b></td> <td>On hold</td> </tr> <tr> <td><b>X</b></td> <td>No data available / data not requested due to stage</td> <td colspan="2">* Projects in the Concept stage will not usually have updates</td> </tr> </table>		<b>R</b>	Red – The project is unlikely to meet its agreed plan, costs or benefits unless immediate remedial action is taken	<b>C</b>	Complete or Closed	<b>A</b>	Amber – The project is at risk of failing to meet its agreed plan, timescales, costs or benefits unless action is taken	<b>N</b>	Not Started	<b>G</b>	Green – The project is on track to meet its agreed plan, timescales, costs and benefits	<b>H</b>	On hold	<b>X</b>	No data available / data not requested due to stage	* Projects in the Concept stage will not usually have updates	
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<b>I</b>	An inclusive and Prosperous Local Economy (Economy)																		
<b>S</b>	A Sustainable District (Environmental)																		
<b>H</b>	Healthy and Happy Communities (Social)																		
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An Inclusive and Prosperous Local Economy (Economy)						
Projects						
Priority	Project Name	Update	Stage	Updated	Status	
I S	<a href="#">Canal Quarter Phase 2 – Masterplan and Delivery Strategy</a> (part of Canal Quarter programme)	The proposed masterplan was unveiled at a special event on 9/10/22 on Brewery Lane and at Kanteena. Further information can be found here <a href="#">Canal Quarter Masterplanning   KeepConnected (lancaster.gov.uk)</a>	Delivery	18/01/23	G	
I	Heritage Action Project	Project update report pending.	Delivery			
I S	<a href="#">Lune Flood Protection, Caton Road</a>	Progress this quarter has seen completion of the works to the outfall on the River Side of the wall. All work has now been completed. We are still waiting for Electricity North West to provide power to the pumps so that they can be commissioned and that part of the project brought to a close. The Project Board met on 24th Nov 2022 and approved that progress should be made to continue with the design/delivery of the upstream attenuation within the allocated budget allowance.	Delivery	16/01/23	G	
I	South Lancaster Garden Community (part of South Lancaster Growth Catalyst programme and a follow on from the Bailrigg Garden Village Masterplanning project)	The focus of work presently is: spatial planning for South Lancaster Growth via this council preparing the Lancaster South Area Action Plan and, Infrastructure (predominantly new roads) planning via Lancashire County Council.	Delivery	06/01/23	G	
I	<a href="#">Heysham Gateway</a>	Consultants progressing with work and contributed to an Investment Zone Expression of Interest for Heysham Gateway.  The second claim to county council's Lancashire Economic Recovery & Growth Fund will be submitted immediately following end of the current quarter.	Detailed Design	18/01/23	G	
I	1 Lodge Street Urgent Structural Repairs	No update is due for this project as it has not yet reached the detailed design stage.	Feasibility	N/A	X	
I	Dalton Square	No update is due for this project as it has not yet reached the detailed design stage.	Feasibility	N/A	X	
I H	Eden Project Morecambe	On 19 January the government announced the success of the council's Levelling Up Fund application of £50m to support Eden Project Morecambe. Whilst the award remains subject to full business case review, the Eden Project Morecambe partners (Lancaster City Council; Lancashire County Council; Lancaster University; Lancashire Enterprise Partnership; and Eden Project International) will continue and increase their collaborative approach to developing and delivering the project.	Feasibility	20/01/23	X	
	H	Williamson Park (Café and Play Development)	This project is on hold and to be considered as part of the OBR process.	On hold	16/12/22	H
I	H	Museums Redevelopment	To be considered as part of OBR process	Concept*	N/A	X
I	R	Council Assets Programme (Palatine Hall, Old Fire Station Development Works)	To be considered as part of OBR process	Concept*	N/A	X
I	H	Morecambe Co-op Building Renovation	No update is due for this project as it has not yet reached the detailed design stage.	Concept*		X
I	H	Ryelands Park – Ryelands House	No update is due for this project as it has not yet reached the detailed design stage.	Concept*		X

Performance									
Measure	2021-22				2022-23			Comments	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3		
I	% of minor planning applications determined within 8 weeks or agreed time	80.77	67.41	77.64%	83.33%	86.57%	87.69%	89.93%	
I	% of other planning applications determined within 8 weeks or agreed time	81.43	73.75	82.75%	89.43%	95.07%	95.08%	88.14%	
I	% of major planning applications determined within 13 weeks or agreed time	81.82	66.67	81.81%	64.70%	91.67%	100%	83.33%	

A Sustainable District (Environmental)					
Projects					
Priority	Project Name	Update	Stage	Updated	Status
S	<a href="#">District Heat Network Feasibility</a> (part of Carbon Neutral Programme)	During the reporting period, the appointed consultants Anthesis have prepared and delivered internal stakeholder engagement workshop. Further energy assessment has been completed for the entire red line boundary and initial findings reports have been issued to the Council. Furthermore, more analysis has been delivered, mainly for the selected three priority areas of new and regeneration developments of Baillrigg, Mainway and Canal Quarter. Additional loads assessments have been prepared the rest of area highlighting larger heat demand clusters.  An energy master planning report has been prepared by Anthesis and outputs included 6 main cluster areas, alongside high-level assessment of potential heat sources in the district.	Detailed Design	09/01/23	G
S	Electric Vehicle Charge Points (part of Carbon Neutral Programme)	No update is due for this project as it has not yet reached the detailed design stage.	Feasibility	N/A	X
S	Roof Mounted Solar Array – Gateway, White Lund (part of Carbon Neutral Programme)	This project is on hold and to be considered as part of the OBR process.	Concept/On hold	04/01/23	H
S	1 Million Trees	This project is on hold and to be considered as part of the OBR process.	On hold	N/A	H

Performance									
Measure	2021-22				2022-23			Comments	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3		
% of household waste recycled (quarter behind)	34.3%	40.5%	39.2%	38.5%	35.4%	39%	38.3%		
Kg of residual waste per household (quarter behind)	84.0kg	91.8kg	90.1kg	84.2kg	82.1 kg	90.2kg	90.5kg		
Diesel consumption of council vehicle fleet (ltrs)	115,733	119,277	107,342	114,612	119,000	117,736	104,184		
Cost/m2 energy across corporate buildings (quarter behind)	£2.37	£1.76	£1.78	£2.04	£2.40	£3.63	£3.07	Energy costs have increased significantly. These figures do not include the Energy Bill Relief Scheme which became payable from 1st October 2022	
Gas KWH usage in council buildings (quarter behind)	2,280,000	1,014,000	358,238	423,523	1,298,703	535,960	830,940	Gas consumption is lower due to no consumption at Salt Ayre	
Electricity KWH usage in council buildings (quarter behind)	593,000	551,000	760,759	1,068,133	1,422,016	854,328	964,752	Consumption has increased on the same figures in the previous years due to the impact of Salt Ayre. It is also noted that data from Npower has been erratic so total figures are subject to change. This is currently being progressed with Npower.	

Healthy & Happy Communities (Social)					
Projects					
Priority	Project Name	Update	Stage	Updated	Status
H	LATCo - Housing Companies (part of Funding the Future)	The housing and development LATCOs have been set up for strategic reasons. At this stage they are not being used in any ongoing project.	Delivery	N/A	H
H R	<a href="#">Mellishaw Park</a> (part of Homes Programme)	Progress to plan continues – whilst some financial challenges have been realised. During this quarter the Council has secured external grant funding to support bringing the project forward. During this quarter tenders have been received and scored by the project team with clarification and amendments to the plan being discussed with the successful contractor.	Detailed Design	10/01/23	G
S H	<a href="#">My Mainway</a> (part of Homes Programme)	Whilst some slight amendments to the project plan are being seen – positive progress is also being realised. In the last reporting period, the Council has via its contractors has submitted planning permission for Lune and Derby Houses, and both buildings are now fully vacated with the three leaseholders having been brought by the HRA. Both buildings are fully secured. Discussions with the Mainway Residents Group continue with further engagement planned for Q4. An all Cabinet briefing was conducted towards the end of December providing a current update outlining next steps. Heads of Terms for the school purchase have been achieved with County Council approving the sale to Lancaster dependent on S.77 and City Cabinet approval. Work on the wider masterplan continues. Meetings with Homes England ongoing including site visit to seek remuneration against properties bought back from leaseholders and wider scheme regeneration. Awaiting outcome of S.77 school application submitted by County. LINK report received providing update on previously submitted / assumed schemes – further work on assumptions in current economic climate now expected.	Detailed Design	10/01/23	G

			R	<a href="#">Outcomes Based Resourcing (OBR)</a> (part of Funding the Future)	Work on this project focused on developing budget options for 2023-24 as well as preparatory work for the wider, long-term Outcomes-Based Resourcing process from 2023 onwards. At the end of Q3 budget proposals were in their final stage, and a number of longer-term OBR reviews have been commissioned.  The project has been structured into five 'Delivery Groups', led by an overarching Strategy & Coordination group.	Detailed Design		13/01/23	G
S	H			Extra Care Scheme (part of Homes Programme)	This project is on hold until the planning application is approved.	Concept*		N/A	H

Performance												
				2021-22				2022-23				
Measure				Q1	Q2	Q3	Q4	Q1	Q2	Q3	Comments	
			H	Number of people statutorily homeless	12	7	10	13	10	7	15	Lack of accommodation in social and private rented sector
			H	Number of Disabled Facilities Grants completed	76	76	101	88	117	89	84	The number of completions are on target to achieve the forecasted fee income and to fully maximise the grant allocation.
			H	Number of properties improved	59	59	63	46	93	126	89	Complaints relating to damp housing have increased this quarter.
I			H	% of premises scoring 4 or higher on the food hygiene rating scheme	90.5%	96.96%	90.5%	90%	90%	89.8%	90.4%	98.2% of premises scored 3 or higher (3 = satisfactory)  Also, we currently have no "0" rated premises (0 = urgent improvement required)
			H	Number of admissions to Salt Ayre Leisure Centre	118,854	164,301	179,275	232,307	225,442	225,949	217,166	In Q3, there was a decrease in the number of admissions at SALC. This is because extreme winter weather conditions saw a reduction in footfall alongside two Bank Holidays weekends over the festive period, meaning the centre was closed for longer than normal.
			H	Average time taken to re-let Council houses (days)	51.80	53.89	59.08	62.85	25.4	27.2	26.36	

A Co-operative, Kind and Responsible Council (Governance)						
Projects						
Priority	Project Name	Update	Stage	Updated	Status	
	R	<a href="#">High-Capacity Fibre Cable Network Provision</a> (part of Digital Programme)	The business case went to council on the 9th of November and was approved. We have begun work with the organisations listed in the documents submitted to council to determine a more detailed plan of how and where the fibre will be deployed.  We are able raise an order to undertake the work required to achieve "Milestone 1" after discussion and agreements between Blackpool and Lancaster procurement teams that we are following the required procedures for the allocation of the contract.	Delivery	13/01/23	G
	R	5G Strategy (part of Digital Programme)	This project is on hold so there is no update due.	Delivery	N/A	H
I	R	<a href="#">Working Well Project</a>	A staff feedback survey to measure the success of the Working Well project took place throughout December. The responses were analysed and passed on to the appropriate colleagues where further action was required. Hybrid working is effective, popular and has resulted in carbon savings through reduced travel. The project has now been closed.	Complete	17/01/23	C

Performance												
				2021-22				2022-23				
Measure				Q1	Q2	Q3	Q4	Q1	Q2	Q3	Comments	
			R	Average social media engagement rate	0.72	0.67	0.65	0.48	0.46	1.05		
			R	Total digital audience	388,690	424,508	472,483	430,485	455,324	428,981		
			R	Average number of days' sickness per full-time employee	1.85	1.7	1.86	1.46	1.47	1	2.24	Total number of days lost for full time employees 1343. Total number of full time employees at end of December 600
			R	Occupancy rates for commercial properties	96.65%	97.02%	97.08%	97.18%	96.61%	98.37%	98.53%	Occupancy rates show a very slight increase on the last quarter. The occupation of our commercial properties continues at an exceptionally high level.
	H	R		Average time taken to process new Housing Benefit claims	20.41 days	19.91 days	24.13 days	25.95 days	30.16 days	21.23 days	16.08 days	

**QUARTER 3 FINANCIAL REVENUE MONITORING - GENERAL FUND SERVICE ANALYSIS 2022/23**

	Original Budget 2022/23 £'000	Budget Amendments 2022/23 £'000	Working Budget 2022/23 £'000	Q3 Actual 2022/23 £'000	Projected Outturn 2022/23 £'000	Projected Variance 2022/23 £'000	Variance +/- £30K %
<b>Communities and Environment</b>							
<a href="#">Business Support</a>	Vehicle Maintenance	12	78	90	131	88	2
	White Lund Depot	(14)	123	109	0	101	8
<a href="#">Customer Involvement &amp; Leisure</a>	Customer Services	809	(20)	789	619	753	36 +5%
	Leisure	34	0	34	(32)	28	6
	Salt Ayre	305	279	584	428	757	(173) (30%)
<a href="#">Public Protection</a>	Environmental Health	1,262	(124)	1,138	459	1,014	124 +11%
	Emergency Planning	46	(3)	43	33	46	(3)
	Housing Standards	79	57	136	(529)	111	25
	Licensing	(68)	19	(49)	(14)	(23)	(26)
	Safety	124	18	142	104	130	12
<a href="#">Housing Services</a>	GF Housing	20	59	79	62	92	(13)
	Home Improvement Agency	(128)	(58)	(186)	(504)	(164)	(22)
	Housing Options	248	4	252	(1,234)	244	8
	Strategic Housing	235	(12)	223	90	219	4
<a href="#">Project Development</a>	CCTV	50	6	56	57	56	0
	Project Development	185	(4)	181	(54)	180	1
<a href="#">Public Realm</a>	Cemeteries	14	1	15	37	22	(7)
	Grounds Maintenance	1,036	81	1,117	1,040	1,144	(27)
	Household Waste Collection	2,217	1,019	3,236	2,055	3,215	21
	Markets	(121)	106	(15)	(72)	(34)	19
	Parking	(2,822)	680	(2,142)	(1,618)	(2,142)	0
	Parks	141	25	166	18	165	1
	Public Conveniences	146	23	169	136	169	0
	Public Realm Highways	76	10	86	32	86	0
	Service Support	555	(61)	494	361	496	(2)
	Street Cleaning	1,274	170	1,444	1,058	1,434	10
	Trade Waste	(789)	96	(693)	(997)	(698)	5
	Williamson Park	267	235	502	254	477	25
		<b>5,193</b>	<b>2,807</b>	<b>8,000</b>	<b>1,920</b>	<b>7,966</b>	<b>34</b> +0%
<b>Economic Growth and Regeneration</b>							
<a href="#">Planning &amp; Place</a>	Building Control	194	(106)	88	35	88	0
	Conservation & Environment	55	28	83	20	83	0
	Development Control	840	107	947	525	821	126 +13%
	Local Plan	794	2	796	559	770	26
<a href="#">Economic Development</a>	AONB	56	(2)	54	(18)	56	(2)
	Economic Development	414	(17)	397	301	394	3
	Marketing & Comms	327	(75)	252	182	235	17
	Grants	215	0	215	149	215	0
	The Platform	107	25	132	(16)	116	16
	Tourism & Events	487	10	497	355	496	1
	Museums	622	29	651	495	646	5
<a href="#">Property, Investment and Regener</a>	Highways	0	0	0	0	0	0
	Regeneration	466	(49)	417	180	350	67 +16%
	Sea Defence & Land Drainage	427	18	445	273	412	33 +7%
	Property	(399)	1,181	782	564	628	154 +20%
	Building Cleaning	0	(7)	(7)	262	(9)	2
		<b>4,605</b>	<b>1,144</b>	<b>5,749</b>	<b>3,866</b>	<b>5,301</b>	<b>448</b> +8%
<b>Corporate Services</b>							
<a href="#">Corporate Accounts</a>	Central Expenses	379	1,234	1,613	668	1,613	0
<a href="#">Democratic</a>	Democratic Services	954	(23)	931	617	925	6
<a href="#">Finance</a>	Finance	1,371	(54)	1,317	876	1,286	31 +2%
<a href="#">HR</a>	Corporate Safety	66	1	67	46	67	0
	HR	975	(86)	889	615	886	3
<a href="#">ICT</a>	ICT	1,540	(69)	1,471	1,027	1,459	12
<a href="#">Internal Audit</a>	Internal Audit	200	(38)	162	64	160	2
<a href="#">Legal</a>	Legal Services	316	72	388	272	399	(11)
<a href="#">Revenues &amp; Benefits</a>	Revenues & Benefits	959	(57)	902	10,034	902	0
		<b>6,760</b>	<b>980</b>	<b>7,740</b>	<b>14,219</b>	<b>7,697</b>	<b>43</b> +1%
<b>Central Services</b>							
<a href="#">Chief Executive</a>	Executive Team	871	10	881	607	897	(16)
	Grants to other bodies	291	0	291	231	291	0
		<b>1,162</b>	<b>10</b>	<b>1,172</b>	<b>838</b>	<b>1,188</b>	<b>(16)</b>
<b>Other Items</b>							
<a href="#">Other Items</a>	New Homes Bonus	(504)	(696)	(1,200)	(1,613)	(1,200)	0
	Revenue Funding of Capital	947	(457)	490	0	490	0
	Minimum Revenue Provision	2,698	(589)	2,109	0	609	1,500 +71%
	Interest Payable	1,463	(291)	1,172	1,429	1,172	0
	Interest Receivable	(12)	(592)	(604)	(300)	(783)	179 +30%
	Notional Charges	0	0	0	0	0	0
	Contributions to Reserve	1,077	(7)	1,070	0	1,070	0
	Contributions from Reserve	(5)	(495)	(500)	0	(500)	0
	Capital Contributions from Reserve	(947)	457	(490)	0	(490)	0
		<b>4,717</b>	<b>(2,670)</b>	<b>2,047</b>	<b>(484)</b>	<b>368</b>	<b>1,679</b> +82%
	Net Recharges to Housing Revenue Account	(1,044)	0	(1,044)	(778)	(1,044)	0
	RMS Capital Charges (now Housing Revenue Account)	(139)	0	(139)	914	(139)	0
	Revenue Reserve funded items included in above analysis (Revenue)	1,641	(112)	1,529	499	1,381	148 +10%
	Revenue Reserve funded items included in above analysis (Appropriati	(1,641)	112	(1,529)	0	(1,381)	(148) (10%)
<b>General Fund Revenue Budget</b>							
		<b>21,254</b>	<b>2,271</b>	<b>23,525</b>	<b>20,994</b>	<b>21,337</b>	<b>2,188</b> +9%
Core Funding :	Revenue Support Grant	(212)	0	(212)	(160)	(212)	0
	Additional New Homes Bonus	(42)	42	0	0	0	0
	Supplementary Government Grants	(652)	652	0	0	0	0
	Prior Year Council Tax Surplus	(66)	0	(66)	0	(66)	0
	Net Business Rates Income	(10,106)	0	(10,106)	1,330	(10,106)	0
<b>Council Tax Requirement</b>							
		<b>10,176</b>	<b>2,965</b>	<b>13,141</b>	<b>22,164</b>	<b>10,953</b>	<b>2,188</b> +17%

**Notes:**

- Income is expressed as a negative figure in brackets
- Expenditure is expressed as a positive figure
- Projected Variances are expressed as negative ( ) for adverse and positive + for favourable

**QUARTER 3 FINANCIAL REVENUE MONITORING - GENERAL FUND SUBJECTIVE ANALYSIS 2022/23**

		Original Budget 2022/23 £'000	Budget Amendments 2022/23 £'000	Working Budget 2022/23 £'000	Q3 Actual 2022/23 £'000	Projected Outturn 2022/23 £'000	Projected Variance 2022/23 £'000	Variance +/- £30K %
Employees	Direct Employee Expenses	26,131	1,184	27,315	19,775	26,867	448	+2%
	Indirect Employee Expenses	900	412	1,312	963	1,373	(61)	(5%)
Premises Related Exp	Cleaning and Domestic Supplies	440	(13)	427	126	427	0	
	Energy Costs	861	1,512	2,373	726	2,208	165	+7%
	Fixtures and Fittings	1	(1)	0	0	0	0	
	Grounds Maintenance Costs	45	1	46	29	46	0	
	Operational Bldgs Allocation	96	0	96	80	96	0	
	Other Premises Costs	0	0	0	0	0	0	
	Premises Insurance	283	99	382	386	382	0	
	Rates	1,414	61	1,475	1,471	1,477	(2)	
	Rents	85	0	85	48	85	0	
	Repair and Maintenance	1,096	305	1,401	768	1,403	(2)	
	Water Services	334	7	341	242	341	0	
Transport Related Exp	Car Allowances	1	9	10	10	12	(2)	
	Contract Hire Operating Leases	65	272	337	264	336	1	
	Direct Transport Costs	1,097	360	1,457	1,013	1,456	1	
	Other Transport Costs	0	0	0	0	0	0	
	Public Transport	23	(3)	20	14	21	(1)	
	Transport Insurance	80	12	92	92	92	0	
Supplies and Services	Catering	61	(17)	44	32	44	0	
	Clothing Uniform and Laundry	86	(4)	82	81	81	1	
	Communications and Computing	1,503	(52)	1,451	1,203	1,448	3	
	Contribution to Provisions	250	0	250	0	250	0	
	Equip Furniture and Materials	1,449	48	1,497	1,289	1,534	(37)	(2%)
	Expenses	643	98	741	423	738	3	
	General Office Supplies	211	41	252	180	247	5	
	Grants and Subscriptions	1,317	388	1,705	9,508	1,541	164	+10%
Miscellaneous Expenses Services	467	566	1,033	380	1,395	(362)	(35%)	
	5,263	1,039	6,302	3,785	6,429	(127)	(2%)	
Transfer Payments	Housing Benefit	20,277	3,000	23,277	14,113	23,277	0	
Support Services	Recharges Exp	147	(36)	111	5	175	(64)	(58%)
Capital Charges	Amortisation of Def Chgs	0	0	0	0	0	0	
	Depreciation	17	0	17	0	17	0	
Capital Financing Costs	Interest Payments	1,464	(291)	1,173	1,429	1,173	0	
Appropriations	Appropriations	3,771	(1,091)	2,680	0	1,180	1,500	+56%
Income	Customer Fees and Charges	(18,810)	1,157	(17,653)	(13,273)	(17,634)	(19)	
	Government Grants	(21,766)	(5,156)	(26,922)	(18,759)	(27,067)	145	+1%
	Interest	(56)	(592)	(648)	(300)	(827)	179	+28%
	Other Grants and Contributions	(1,586)	(796)	(2,382)	(2,522)	(2,574)	192	+8%
Capital Financing Inc	Recharges Inc	(4,923)	(248)	(5,171)	(3,222)	(5,229)	58	+1%
Capital Financing Inc	Capital Related Income	(300)	0	(300)	0	(300)	0	
	Net Recharges to Housing Revenue Account	(1,044)	0	(1,044)	(778)	(1,044)	0	
	RMS Capital Charges (now Housing Revenue Account)	(139)	0	(139)	914	(139)	0	
	Revenue Reserve funded items included in above analysis (Revenue)	1,641	(112)	1,529	499	1,381	148	+10%
	Revenue Reserve funded items included in above analysis (Appropriat	(1,641)	112	(1,529)	0	(1,381)	(148)	(10%)
<b>GRAND TOTAL</b>		<b>21,254</b>	<b>2,271</b>	<b>23,525</b>	<b>20,994</b>	<b>21,337</b>	<b>2,188</b>	<b>+9%</b>

**Notes:**

- Income is expressed as a negative figure in brackets
- Expenditure is expressed as a positive figure
- Projected Variances are expressed as negative ( ) for adverse and positive + for favourable



**QUARTER 3 FINANCIAL REVENUE MONITORING - HRA SERVICE ANALYSIS 2022/23**

	Original Budget 2022/23 £'000	Budget Amendments 2022/23 £'000	Working Budget 2022/23 £'000	Q3 Actual 2022/23 £'000	Projected Outturn 2022/23 £'000	Projected Variance 2022/23 £'000	Variance +/- £30K %
<b>Communities and Environment</b>							
Policy & Management	1,901	414	2,315	2,090	2,282	33	+1%
Repairs & Maintenance	6,555	1,058	7,613	4,191	7,514	99	+1%
Welfare Services	58	301	359	(242)	226	133	+37%
Special Services	273	(7)	266	234	258	8	
Miscellaneous Expenses	740	202	942	631	942	0	
<a href="#">Housing Revenue Account</a>							
Income Account	(15,295)	6	(15,289)	(11,033)	(15,270)	(19)	
Capital Charges	5,493	(1)	5,492	0	5,492	0	
Appropriations	(255)	(1,973)	(2,228)	0	(2,095)	(133)	(6%)
Gain/Loss on Asset Sales	0	0	0	0	0	0	
Gain/Loss on Asset Sales(Move)	0	0	0	0	0	0	
	<b>(530)</b>	<b>0</b>	<b>(530)</b>	<b>(4,129)</b>	<b>(651)</b>	<b>121</b>	<b>+23%</b>
Net Recharges to General Fund	530	0	530	397	530	0	
<b>Housing Revenue Account Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3,732)</b>	<b>(121)</b>	<b>121</b>	

**Notes:**

1. Income is expressed as a negative figure in brackets
2. Expenditure is expressed as a positive figure
3. Projected Variances are expressed as negative ( ) for adverse and positive + for favourable

**QUARTER 3 FINANCIAL CAPITAL MONITORING - SERVICE ANALYSIS 2022/23**

	Original Budget 2022/23 £'000	Budget Amendments 2022/23 £'000	Working Budget 2022/23 £'000	Q3 Actual 2022/23 £'000	Projected Outturn 2022/23 £'000	Projected Variance 2022/23 £'000	
<b>Communities and Environment</b>							
<a href="#">Business Support</a>	Purchase Of Vehicles	2,012	2,338	4,350	1,637	3,209	1,141
	Electrification of Vehicles	508	0	508	0	0	508
	Fleet Growth	180	0	180	0	0	180
	2 x Electric RCVs	0	400	400	831	831	(431)
<a href="#">Customer Involvement &amp; Leisure</a>	Salt Ayre Equipment Programme	549	1,326	1,875	326	563	1,312
	SASC Developer Partnership	0	0	0	(29)	(29)	29
<a href="#">Public Protection</a>		0	0	0	0	0	0
<a href="#">Housing Services</a>	Disabled Facilities Grants	0	0	0	(1,618)	0	0
	Next Steps Accommodation Programme	0	750	750	577	750	0
	Mellishaw Park	600	0	600	0	0	600
	Happy Mount Park Footpaths	0	8	8	0	8	0
	Far Moor Playing Fields Scheme	37	0	37	36	36	1
	Williamson Park Development	0	0	0	0	0	0
	Electronic Vehicle Charging Points - Phase 2	0	0	0	0	0	0
	Half Moon Bay Car Park Extension	30	30	60	63	63	(3)
	Solar Installation Phase 1 SALC	0	0	0	0	0	0
<a href="#">Public Realm</a>	One Million Trees	30	16	46	0	0	46
	Customer Contact System	0	0	0	0	0	0
	SALC Salix Funded Optimised Solar Farm	0	0	0	(2,233)	0	0
	Roof Mounted Solar Array - Citylab	0	33	33	0	0	33
	Property Decarbonisation Works	0	0	0	988	0	0
	Heat De-carbonisation Programme	0	224	224	0	0	224
	Torrisholme Park Play Area	0	0	0	68	0	0
	Communities & Environment Devpt Pool	0	0	0	0	0	0
		<b>3,946</b>	<b>5,125</b>	<b>9,071</b>	<b>646</b>	<b>5,431</b>	<b>3,640</b>
<b>Economic Growth and Regeneration</b>							
<a href="#">Planning &amp; Place</a>	Cable Street Christmas Lights	24	0	24	0	0	24
	S106 payments to Lancs County Council	0	70	70	0	0	70
	Canal Quarter	40	110	150	0	0	150
<a href="#">Economic Development</a>							
	Palatine Recreation Ground - Veterans CI	0	138	138	142	142	(4)
	Palatine Hall	0	0	0	0	0	0
	Edward Street Dance Studio	84	0	84	0	0	84
	1 Lodge Street Urgent Structural Repairs	340	139	479	35	64	415
	Lancaster City Museum	0	53	53	41	69	(16)
	Lancaster Square Routes Project	5	0	5	(18)	0	5
<a href="#">Property, Regeneration &amp; Investment</a>	Lancaster HS Heritage Action Zone	973	(58)	915	143	428	487
	Lancaster District Empty Homes Partnersh	73	0	73	0	0	73
	Caton Road Flood Relief Scheme	0	188	188	(800)	0	188
	Lawsons Bridge S106 scheme	63	0	63	0	0	63
	Engineers Electric Vehicle	0	15	15	0	15	0
	Economic Growth & Regen Devpt Pool	1,650	0	1,650	0	0	1,650
	Morecambe Co-op Renovation	375	50	425	0	0	425
	Coastal Revival Fund - Morecambe Co-op	0	0	0	(9)	0	0
		<b>3,627</b>	<b>705</b>	<b>4,332</b>	<b>(466)</b>	<b>718</b>	<b>3,614</b>
<b>Corporate Services</b>							
<a href="#">Corporate Accounts</a>		0	0	0	0	0	0
<a href="#">Democratic</a>		0	0	0	0	0	0
<a href="#">Finance</a>		0	0	0	0	0	0
<a href="#">HR</a>	PRG Grant	0	0	0	(40)	0	0
<a href="#">ICT</a>	I.T.Strategy	52	21	73	5	73	0
	Application System Renewal	258	0	258	47	258	0
	ICT Telephony	0	27	27	0	27	0
	I.S. Desktop Equipment	60	0	60	41	60	0
	ICT Laptop Replacement & E-campus screens	120	0	120	8	120	0
<a href="#">Internal Audit</a>		0	0	0	0	0	0
<a href="#">Legal</a>		0	0	0	0	0	0
<a href="#">Revenues &amp; Benefits</a>		0	0	0	0	0	0
		<b>490</b>	<b>48</b>	<b>538</b>	<b>61</b>	<b>538</b>	<b>0</b>
<b>Central Services</b>							
<a href="#">Chief Executive</a>		0	0	0	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL</b>		<b>8,063</b>	<b>5,878</b>	<b>13,941</b>	<b>241</b>	<b>6,687</b>	<b>7,254</b>

**Notes:**

1. Income is expressed as a negative figure in brackets
2. Expenditure is expressed as a positive figure
3. Projected Variances are expressed as negative ( ) for adverse and positive + for favourable

## Council Housing Capital Programme 2022/23

	2022/23 Original Budget	2022/23 Mid-year Review	2022/23 P9 Actual	2022/23 Projected Outturn	2022/23 Variance (Working v Projected)	Comments (Working Budget to Projected Outturn)
	£	£	£	£	£	
<b>EXPENDITURE</b>						
Adaptations	300,000	300,000	218,135	300,000	0	
Energy Efficiency / Boiler Replacement	989,000	1,029,000	359,496	1,029,000	0	
Kitchen / Bathroom Refurbishment	888,000	725,000	445,195	760,000	(35,000)	Installation of Damp Proof Courses (DPCs) now incorporated into replacement kitchen works
External Refurbishment	210,000	315,000	87,755	315,000	0	
Environmental Improvements	200,000	395,000	301,806	382,000	13,000	Updated projections based on current use of contractors and operatives
Re-roofing / Window Renewals	738,000	988,000	431,320	988,000	0	
Rewiring	56,000	56,000	5,072	56,000	0	
Lift Replacement	0	0	0	0	0	
Fire Precaution Works	240,000	280,000	28,332	280,000	0	
Housing Renewal & Renovation	1,753,000	1,720,000	828,633	1,720,000	0	
Mainway Pilot Scheme	4,000,000	1,255,000	0	1,255,000	0	
<b>TOTAL EXPENDITURE</b>	<b>9,374,000</b>	<b>7,063,000</b>	<b>2,705,744</b>	<b>7,085,000</b>	<b>(22,000)</b>	

Note: Variances are expressed as negative ( ) for adverse and positive + for favourable

## Reserves Statement (Including Unallocated Balances)

&lt;----- ORIGINAL BUDGET -----&gt;

&lt;----- PROJECTED OUTTURN -----&gt;

	31 March 2022 £	From Revenue £	To / (From) Capital £	To Revenue £	31 March 2023 £	31 March 2022 £	From Revenue £	To / (From) Capital £	To Revenue £	31 March 2023 £
<b>Unallocated Balances</b>	(5,614,400)	(34,000)			(5,648,400)	(6,032,200)	(5,912,900)		2,112,000	(9,833,100)
<b>Earmarked Reserves:</b>										
Corporate Priorities	(1,016,100)	(491,300)	600,000	516,900	(390,500)	(2,116,800)			2,032,200	(84,600)
Capital Support	(73,000)		73,000			(373,000)		300,000		(73,000)
Corporate Property	(263,500)				(263,500)	(338,500)			25,000	(313,500)
Covid 19 Support Reserve	(4,100)				(4,100)	(1,747,000)			1,747,000	
Economic Growth	(118,500)	(96,500)		96,500	(118,500)	(247,800)			247,800	
Investment Property Maint	(9,400)				(9,400)	(34,900)				(34,900)
Invest to Save	(103,600)	(148,200)		437,900	186,100	(824,600)	(107,000)		931,600	
Morecambe Area Action Plan	(2,200)				(2,200)	(27,300)			27,300	
Museums Acquisitions	(28,800)	(4,500)			(33,300)	(29,800)	(4,500)			(34,300)
Planning Fee Income	(39,400)				(39,400)	(61,100)				(61,100)
Restructure	(188,600)			31,700	(156,900)	(431,200)			431,200	
<b>To Support Revenue &amp; Capital Expenditure</b>	<b>(1,847,200)</b>	<b>(740,500)</b>	<b>673,000</b>	<b>1,083,000</b>	<b>(831,700)</b>	<b>(6,232,000)</b>	<b>(111,500)</b>	<b>300,000</b>	<b>5,442,100</b>	<b>(601,400)</b>
<b>Renewals Reserves</b>	<b>(688,900)</b>	<b>(491,800)</b>	<b>174,000</b>	<b>38,700</b>	<b>(968,000)</b>	<b>(787,200)</b>	<b>(491,800)</b>	<b>153,000</b>	<b>41,100</b>	<b>(1,084,900)</b>
<i>General Renewals</i>	(492,600)	(295,800)	24,000	10,000	(754,400)	(479,700)	(295,800)		29,100	(746,400)
<i>Salt Ayre Leisure Centre</i>	(18,900)	(150,000)	150,000		(18,900)	(21,600)	(150,000)	153,000		(18,600)
<i>Williamson Park</i>	(62,000)	(18,000)		12,500	(67,500)	(62,200)	(18,000)			(80,200)
<i>Car Parks</i>	(38,200)	(12,000)		12,000	(38,200)	(135,200)	(12,000)		12,000	(135,200)
<i>Happy Mount Park</i>	(22,900)	(14,000)		4,200	(32,700)	(21,900)	(14,000)			(35,900)
<i>Arnsdale &amp; Silverdale AONB</i>	(54,300)	(2,000)			(56,300)	(66,600)	(2,000)			(68,600)
Elections	(80,000)	(40,000)			(120,000)	(80,000)	(40,000)			(120,000)
Homelessness Support	(117,400)	(6,600)			(124,000)	(110,800)				(110,800)
Business Rates Retention	(9,090,600)	(400,000)		729,000	(8,761,600)	(9,090,600)	(400,000)		2,706,500	(6,784,100)
Revenue Grants Unapplied	(905,100)			39,000	(866,100)	(4,357,500)			3,914,300	(443,200)
S106 Commuted Sums	(1,061,400)	(200,000)	100,000	4,700	(1,156,700)	(1,393,900)	(200,000)	37,000	4,700	(1,552,200)
Welfare Reforms	(324,900)				(324,900)	(324,900)				(324,900)
Lancaster District Hardship						(377,100)				(377,100)
Amenity Improvements	(29,000)				(29,000)	(29,000)				(29,000)
<b>Reserves Held in Perpetuity:</b>										
Graves Maintenance	(22,200)				(22,200)	(22,200)				(22,200)
Marsh Capital	(47,700)				(47,700)	(47,700)				(47,700)
<b>Total ring-fenced/held against risk</b>	<b>(12,367,200)</b>	<b>(1,138,400)</b>	<b>274,000</b>	<b>811,400</b>	<b>(12,420,200)</b>	<b>(16,620,900)</b>	<b>(1,131,800)</b>	<b>190,000</b>	<b>6,666,600</b>	<b>(10,896,100)</b>
<b>Total Earmarked Reserves</b>	<b>(14,214,400)</b>	<b>(1,878,900)</b>	<b>947,000</b>	<b>1,894,400</b>	<b>(13,251,900)</b>	<b>(22,852,900)</b>	<b>(1,243,300)</b>	<b>490,000</b>	<b>12,108,700</b>	<b>(11,497,500)</b>
<b>Total Combined Reserves</b>	<b>(19,828,800)</b>	<b>(1,912,900)</b>	<b>947,000</b>	<b>1,894,400</b>	<b>(18,900,300)</b>	<b>(28,885,100)</b>	<b>(7,156,200)</b>	<b>490,000</b>	<b>14,220,700</b>	<b>(21,330,600)</b>

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**GENERAL FUND - 2022/23 SAVINGS AND BUDGET PROPOSALS MONITORING (QUARTER 3)**

Initiative	Upfront Investment	Budget	Actual to Date	Projected Outturn	Projected Variance	Progress
2022/23 APPROVED SAVINGS	£'000	£'000	£'000	£'000	£'000	
<b>Central Services</b>						
<b>Chief Executive</b>						
Delete vacant Head of Policy & Strategy		(71)	(71)	(71)	0	Post never advertised or filled
<b>Communities &amp; the Environment</b>						
<b>Public Protection</b>						
Community Safety Partnership		(16)	(12)	(16)	0	City funding removed on target
ASB Contribution to Police		(12)	0	0	12	Contribution agreed for 2022/23, will require inclusion in budget. Ceased from 01/04/23
Domestic Abuse Contribution		(4)	0	0	4	Contribution agreed for next 7 years, will require inclusion in budget. Funded from COMF 22/23
<b>Public Realm &amp; Business Support</b>						
Marketgate (toilets)		(21)	0	0	21	Internal discussions to continue during Q3 prior to serving notice. Expectation to implement during 23/24
<b>Corporate Services</b>						
<b>Democratic Services</b>						
Staffing Changes (succession planning)		0	0	0	0	Savings planned to commence 23/24
<b>Legal Services</b>						
Staffing Changes (succession planning)		(15)	0	0	15	Savings not likely to be achieved before end of year.
<b>Economic Growth &amp; Regeneration</b>						
<b>Economic Development</b>						
Remove FHS staff costs		(41)	(41)	(41)	0	Previous growth removed as Future High Scheme funding was not achieved
<b>Planning &amp; Place</b>						
Additional Pre-Application Service Offers		0	0	0	0	Savings planned to commence 24/25
<b>2022/23 APPROVED INCOME GENERATION PROPOSALS</b>						
<b>Communities &amp; the Environment</b>						
<b>Customer Involvement &amp; Leisure</b>						
Salt Ayre Leisure Centre		(209)	(103)	(137)	72	Cost of living crisis has impacted on secondary spend
<b>Public Protection</b>						
Street Trading Consent		0	0	0	0	n/a
Pest Control/Unbugged		(9)	0	0	9	unlikely to break even. Higher costs and less income
<b>Public Realm &amp; Business Support</b>						
Car Parking charging at new sites		(20)	(5)	(10)	10	Car parking works at Half Moon Bay now complete following significant delays; charging commenced from 3rd October
Car Parking Tariff Review		(495)	0	5	500	Initial income projections for year are reduced in Q3 against the profiled budget. Cost of living crisis and adverse social media campaigns have contributed to this and a projected variance of (£500K) is included at this point in time
Revisit delivery of Morecambe Concessions		(10)	0	0	10	Proposal was to provide Beach Huts on Morecambe Promenade. Delays to writing delivery plan and subsequent tender process resulted in scheme not able to go ahead in 21/22
Williamson Park Events Income		(70)	0	(48)	22	New officer now in post, no significant new events planned during first two months of their employment
<b>Economic Growth &amp; Regeneration</b>						
<b>Economic Development</b>						
Commercial ticketed events (estimated)		(10)	(3)	(10)	0	Ticketed income higher but private hires reduced
<b>Planning &amp; Place</b>						
Building Control		(5)	(5)	(5)	0	Income target including approved savings expected to be achieved
<b>Planning &amp; Place</b>						
Assembly Rooms Rent		(12)	0	0	12	Not achievable in 2022/23. New tenants to take occupation in September 2022 with 12 months rent free
<b>2022/23 APPROVED GROWTH</b>						
<b>Central Services</b>						
<b>Chief Executive</b>						
Partnerships & Innovation Coordinator (shared costs)		20	10	20	0	Used both budgets to appoint a co-ordinator post (see below)
Executive Support Apprentice		7	4	7	0	Used both budgets to appoint a co-ordinator post (see above)
<b>Communities &amp; the Environment</b>						
<b>Housing Services</b>						
LATCo Development Manager		23	0	0	(23)	Requirement for the post to be reviewed
<b>Public Protection</b>						
New EHO Post (Apprentice/Student)		10	0	0	(10)	not expected to recruit 22/23
<b>Public Realm &amp; Business Support</b>						
LESS Contribution (Food Futures)		13	13	13	0	SLA has been finalised with LESS and annual payment was made during Q3
Recycling (Wheelie Bin Pilot in Heysham)		25	25	25	0	Pilot scheme commenced Q3 for 400 properties with a further 400 from April 2023
Bin Sensor Technology	62	36	0	0	(36)	Scheme under review due to significant price increases by supplier
District Wide Tree Survey/Strategy		75	19	75	0	Ongoing. Expectation for survey/strategy to be delivered by March 2023
Open Spaces (ad-hoc Councillor requests)		0	0	0	0	Scheme to be retracted as part of OBR savings proposal
Additional Public Realm Capacity		32	8	32	0	Recruitment commenced
Williamson Park Business Development Officer		32	15	24	(8)	New officer started August 2022
Williamson Park Events		30	23	30	0	50% of budget spent on cycle race contribution in July 2022
<b>Corporate Services</b>						
<b>Financial Services</b>						
Internal Audit Manager (offset by Wyre savings)		0	0	0	0	18 month agreement with MIAA to deliver internal audit services due to end March 2023. Agreement to be extended in line with OBR savings proposal
Project Accountant(s) to cover larger projects		12	0	0	(12)	Post not likely to be filled within year
CIVICA Financials Contract		0			0	
<b>Human Resources &amp; Organisational Development</b>						
Programme Manager (position made permanent)		58	45	58	0	Postholder already in place
Working Well		25	0	0	(25)	Project has now closed
<b>Economic Growth &amp; Regeneration</b>						
<b>Economic Development</b>						
Museums staff Job Evaluation (following TUPE transfer)		14	16	21	7	Posts revised and JE complete. Higher than estimated amount included
Critical maintenance and security for architectural site		10	3	10	0	Urgent H&S issues - some spend may slip to 23/24 amount not yet quantified
<b>Planning &amp; Place</b>						
Building Control (post-external contract)		105	120	180	75	Estimated outturn is higher than the growth at £180K
Voice-recognition software		6	0	0	(6)	ICT sickness delayed purchase - moved to 23/24 as part of budget process
Integrated EDMS system		45	0	0	(45)	ICT sickness delayed purchase - moved to 23/24 as part of budget process
Amenity Improvements Programme		12	0	0	(12)	Relates to works in default/S215 work. Spend to commence 23/24
<b>Property, Investment &amp; Regen</b>						
Project due diligence (contribution to reserve)		100	0	100	0	Spend expected in year - pooled with other reserve funded budget
<b>TOTAL</b>	<b>62</b>	<b>(330)</b>	<b>61</b>	<b>262</b>	<b>592</b>	

**GENERAL FUND SERVICE ANALYSIS 2022/23**

	Original Budget	Q1 Projected	Q2 Projected	Q3 Projected	Q4 Projected
<b>Communities and Environment</b>					
<a href="#">Business Support</a>	Vehicle Maintenance	12	40	90	88
	White Lund Depot	(14)	53	109	101
<a href="#">Customer Involvement &amp; Leisure</a>	Customer Services	809	742	789	753
	Leisure	34	34	34	28
	Salt Ayre	305	397	584	757
<a href="#">Public Protection</a>	Environmental Health	1,262	1,231	1,138	1,014
	Emergency Planning	46	46	43	46
	Housing Standards	79	92	136	111
	Licensing	(68)	(79)	(49)	(23)
	Safety	124	138	142	130
<a href="#">Housing Services</a>	GF Housing	20	94	79	92
	Home Improvement Agency	(128)	(128)	(186)	(164)
	Housing Options	248	250	252	244
	Strategic Housing	235	239	223	219
<a href="#">Project Development</a>	CCTV	50	50	56	56
	Project Development	185	128	181	180
<a href="#">Public Realm</a>	Cemeteries	14	8	15	22
	Grounds Maintenance	1,036	1,049	1,117	1,144
	Household Waste Collection	2,217	2,489	3,236	3,215
	Markets	(121)	(95)	(15)	(34)
	Parking	(2,822)	(2,406)	(2,142)	(2,142)
	Parks	141	120	166	165
	Public Conveniences	146	155	169	169
	Public Realm Highways	76	83	86	86
	Service Support	555	507	494	496
	Street Cleaning	1,274	1,363	1,444	1,434
	Trade Waste	(789)	(755)	(693)	(698)
	Williamson Park	267	335	502	477
		<b>5,193</b>	<b>6,180</b>	<b>8,000</b>	<b>7,966</b>
					<b>0</b>
<b>Economic Growth and Regeneration</b>					
<a href="#">Planning &amp; Place</a>	Building Control	194	192	88	88
	Conservation & Environment	55	62	83	83
	Development Control	840	749	947	821
	Local Plan	794	790	796	770
<a href="#">Economic Development</a>	AONB	56	55	54	56
	Economic Development	414	406	397	394
	Marketing & Comms	327	325	252	235
	Grants	215	215	215	215
	The Platform	107	131	132	116
	Tourism & Events	487	485	497	496
	Museums	622	696	651	646
<a href="#">Property, Investment and Regener</a>	Highways	0	0	0	0
	Regeneration	466	441	417	350
	Sea Defence & Land Drainage	427	428	445	412
	Property	(399)	501	782	628
	Building Cleaning	0	(7)	(7)	(9)
		<b>4,605</b>	<b>5,469</b>	<b>5,749</b>	<b>5,301</b>
					<b>0</b>
<b>Corporate Services</b>					
<a href="#">Corporate Accounts</a>	Central Expenses	379	1,227	1,613	1,613
<a href="#">Democratic</a>	Democratic Services	954	945	931	925
<a href="#">Finance</a>	Finance	1,371	1,441	1,317	1,286
<a href="#">HR</a>	Corporate Safety	66	66	67	67
	HR	975	920	889	886
<a href="#">ICT</a>	ICT	1,540	1,528	1,471	1,459
<a href="#">Internal Audit</a>	Internal Audit	200	200	162	160
<a href="#">Legal</a>	Legal Services	316	337	388	399
<a href="#">Revenues &amp; Benefits</a>	Revenues & Benefits	959	959	902	902
		<b>6,760</b>	<b>7,623</b>	<b>7,740</b>	<b>7,697</b>
					<b>0</b>
<b>Central Services</b>					
<a href="#">Chief Executive</a>	Executive Team	871	836	881	897
	Grants to other bodies	291	291	291	291
		<b>1,162</b>	<b>1,127</b>	<b>1,172</b>	<b>1,188</b>
					<b>0</b>
<b>Other Items</b>					
<a href="#">Other Items</a>	New Homes Bonus	(504)	(504)	(1,200)	(1,200)
	Revenue Funding of Capital	947	947	490	490
	Minimum Revenue Provision	2,698	2,698	2,109	609
	Interest Payable	1,463	1,463	1,172	1,172
	Interest Receivable	(12)	(12)	(604)	(783)
	Notional Charges	0	0	0	0
	Contributions to Reserve	1,077	1,077	1,070	1,070
	Contributions from Reserve	(5)	(500)	(500)	(500)
	Capital Contributions from Reserve	(947)	(947)	(490)	(490)
		<b>4,717</b>	<b>4,222</b>	<b>2,047</b>	<b>368</b>
					<b>0</b>
	Net Recharges to Housing Revenue Account	(1,044)	(1,044)	(1,044)	(1,044)
	RMS Capital Charges (now Housing Revenue Account)	(139)	(139)	(139)	(139)
	Revenue Reserve funded items included in above analysis (Revenue)	1,641	1,630	1,529	1,381
	Revenue Reserve funded items included in above analysis (Appropriati	(1,641)	(1,630)	(1,529)	(1,381)
		<b>21,254</b>	<b>23,438</b>	<b>23,525</b>	<b>21,337</b>
					<b>0</b>
	Estimated Additional Impact Of Pay Award		1,000		
<a href="#">Core Funding :</a>	Revenue Support Grant	(212)	(212)	(212)	(212)
	Additional New Homes Bonus	(42)	(42)	0	0
	Supplementary Government Grants	(652)	(652)	0	0
	Prior Year Council Tax Surplus	(66)	(66)	(66)	(66)
	Net Business Rates Income	(10,106)	(10,106)	(10,106)	(10,106)
		<b>10,176</b>	<b>13,360</b>	<b>13,141</b>	<b>10,953</b>
					<b>0</b>

**Notes:**

- Income is expressed as a negative figure in brackets
- Expenditure is expressed as a positive figure
- Projected Variances are expressed as negative ( ) for adverse and positive + for favourable

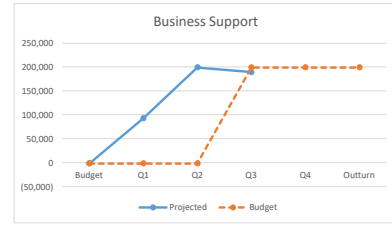
2022/23 QUARTER 3 - MONITORING SHEET

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<b>Directorate:</b>	Communities and Environment
<b>Director:</b>	Suzanne Lodge
<b>Area of Spend:</b>	Business Support
<b>Budget Holder:</b>	Will Griffith
<b>Portfolio Holder(s):</b>	Dave Brookes

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Vehicle Maintenance	12,000	77,700	89,700	130,510	88,298	1,402
White Lund Depot	(13,800)	123,000	109,200	236	100,892	8,308
<b>Service Area Total</b>	<b>(1,800)</b>	<b>200,700</b>	<b>198,900</b>	<b>130,746</b>	<b>189,190</b>	<b>9,710</b>

Notes



Notes

- 1 no significant variances

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	296,200	15,800	312,000	233,715	306,598	5,402
Premises Related Exp	250,800	163,400	414,200	243,291	409,892	4,308
Transport Related Exp	20,700	28,300	49,000	46,930	49,000	0
Supplies and Services	75,700	(8,000)	67,700	62,077	67,700	0
Transfer Payments	0	0	0	0	0	0
Support Services	6,000	(6,000)	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(651,200)	7,200	(644,000)	(455,266)	(644,000)	0
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>(1,800)</b>	<b>200,700</b>	<b>198,900</b>	<b>130,746</b>	<b>189,190</b>	<b>9,710</b>

Notes

- 1 no significant variances

CAPITAL EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
2 x Electric RCVs	0	400,000	400,000	831,298	831,298	(431,298)
Electrification of Vehicles	508,000	0	508,000	0	0	508,000
Fleet Growth	180,000	0	180,000	0	0	180,000
Purchase Of Vehicles	2,012,000	2,338,000	4,350,000	1,637,287	3,208,502	1,141,498
<b>Service Area Total</b>	<b>2,700,000</b>	<b>2,738,000</b>	<b>5,438,000</b>	<b>2,468,585</b>	<b>4,039,800</b>	<b>1,398,200</b>

Notes

- 1 Budget to cover the overspend is held in Purchase of Vehicles scheme
- 2 Expenditure against this scheme is being incurred in purchase of vehicles scheme. All vehicle budgets have been merged on production of revised Capital Programme to match how vehicle replacements are being managed in practice. This will be reflected on the ledger once the revised budget is approved at Budget Council
- 3 Expenditure against this scheme is being incurred in purchase of vehicles scheme. All vehicle budgets have been merged on production of revised Capital Programme to match how vehicle replacements are being managed in practice. This will be reflected on the ledger once the revised budget is approved at Budget Council
- 4 Expenditure in year on vehicle replacements including fleet electrification & specification changes is expected to be £3,208k against a revised total budget for the year of £4,449. £989k has been slipped into 2023/24 and this will be reflected in the ledger on approval of the revised capital programme at Budget Council.

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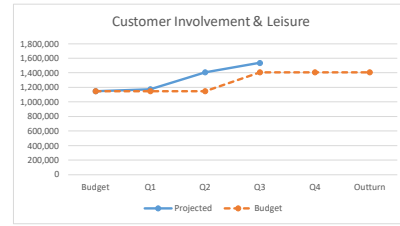
<b>Directorate:</b>	Communities and Environment
<b>Director:</b>	Suzanne Lodge
<b>Area of Spend:</b>	Customer Involvement & Leisure
<b>Budget Holder:</b>	Carolyne Walsh
<b>Portfolio Holder(s):</b>	Jason Wood / Sandra Thornberry

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Customer Services	809,200	(20,400)	788,800	619,318	753,121	35,679
Leisure	34,400	(100)	34,300	(32,043)	28,164	6,136
Salt Ayre	305,100	278,500	583,600	427,870	757,257	(173,657)
<b>Service Area Total</b>	<b>1,148,700</b>	<b>258,000</b>	<b>1,406,700</b>	<b>1,015,145</b>	<b>1,538,542</b>	<b>(131,842)</b>

Notes

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Notes

- Several savings within Community Connectors budget, largely within equipment and tools which has also been reflected in the savings proposal to be considered as part of the 2023/24 budget. Various vacant posts including Leisure Assistants/Spa Team/Catering Team/Sport & Physical Activity/Swimming Teachers filled by casual staff.
- National recruitment crisis for lifeguards resulted in recruitment without qualification - Increased cost to train and backfill resulted in more casual staff required.
- Effect of cost of living crisis since budget revised effecting secondary spend areas, will need to monitor impact on future years. Income continues to out perform all previous years.

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	2,661,200	54,800	2,716,000	2,100,922	2,805,151	(89,151)
Premises Related Exp	826,700	289,900	1,116,600	646,544	1,104,396	12,204
Transport Related Exp	38,000	(900)	37,100	36,278	35,160	1,940
Supplies and Services	699,100	(44,600)	654,500	555,989	639,495	15,005
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(3,076,300)	(41,200)	(3,117,500)	(2,324,588)	(3,045,660)	(71,840)
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>1,148,700</b>	<b>258,000</b>	<b>1,406,700</b>	<b>1,015,145</b>	<b>1,538,542</b>	<b>(131,842)</b>

Notes

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Notes

- Various vacant posts including Leisure Assistants/Spa Team/Catering Team/Sport & Physical Activity/Swimming Teachers. National recruitment crisis for lifeguards resulted in recruitment without qualification - Increased cost to train and backfill resulted in more casual staff require
- Savings on R&M and Property budgets
- Savings on general cut backs on many areas due to non-essential spend instruction
- Effect of cost of living crisis since budget revised effecting secondary spend areas, will need to monitor impact on future years. Income continues to out perform all previous years

CAPITAL EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Salt Ayre Equipment Programme	549,000	1,326,000	1,875,000	325,625	562,600	1,312,400
SASC Developer Partnership	0	0	0	(29,069)	(29,069)	29,069
<b>Service Area Total</b>	<b>549,000</b>	<b>1,326,000</b>	<b>1,875,000</b>	<b>296,556</b>	<b>533,531</b>	<b>1,341,469</b>

Notes

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Notes

- Forecast expenditure relates to the changing room programme. £1213k has been slipped into future years and this will be reflected on the ledger once the revised budget is approved at Budget Council.
- Retention fee due to Alliance Leisure no longer required



## 2022/23 QUARTER 3 - MONITORING SHEET

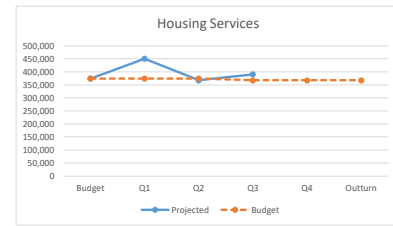
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Directorate:	Communities and Environment
Director:	Suzanne Lodge
Area of Spend:	Housing Services
Budget Holder:	Jo Wilkinson
Portfolio Holder(s):	Cary Matthews

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
GF Housing	19,500	59,000	78,500	62,318	91,571	(13,071)
Home Improvement Agency	(128,100)	(57,600)	(185,700)	(504,085)	(163,740)	(21,960)
Housing Options	247,900	4,000	251,900	(1,233,857)	243,853	8,047
Strategic Housing	235,100	(11,800)	223,300	89,571	218,533	4,767
<b>Service Area Total</b>	<b>374,400</b>	<b>(6,400)</b>	<b>368,000</b>	<b>(1,586,053)</b>	<b>390,217</b>	<b>(22,217)</b>

Notes

- 1 Increase relates to required fees as part of refurbishment work at Mellishaw
- 2 Decrease in DFG income impacted by reduction in staffing and Christmas closure. Also system changes at County has resulted in backlog of invoices
- 3 Housing Options vacant post and delays in recruitment £21K and net increase in Bed & Breakfast (£13K)



## Notes

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	1,002,300	182,500	1,184,800	836,951	1,130,125	54,675
Premises Related Exp	79,800	21,600	101,400	58,905	102,741	(1,341)
Transport Related Exp	22,600	11,000	33,600	29,824	35,926	(2,326)
Supplies and Services	454,200	1,025,400	1,479,600	737,767	1,844,382	(364,782)
Transfer Payments	0	0	0	0	0	0
Support Services	50,000	(50,000)	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(1,234,500)	(1,196,900)	(2,431,400)	(3,249,500)	(2,722,958)	291,558
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>374,400</b>	<b>(6,400)</b>	<b>368,000</b>	<b>(1,586,053)</b>	<b>390,217</b>	<b>(22,217)</b>

Notes

- 1 Housing Options vacant post and delays in recruitment £21K. External funding £31K
  - 2 Housing Options increase in B&B (£34K) nets to Income. Mellishaw increase in fees relating to refurbishment (£12K). External funding
  - 3 Housing Options increase in Income £20K offsets to Expenditure. Decrease in DFG Income (£20K). External funding £291K
- Note: Externally funded items net nil so there is no cost to the Council (Funding is from County for HIA, DLUHC for Housing Options and DLUHC for Changing Futures)

CAPITAL EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Disabled Facilities Grants	0	0	0	(1,618,029)	0	0
Next Steps Accommodation Programme	0	750,000	750,000	577,092	750,000	0
Mellishaw Park	600,000	0	600,000	0	0	600,000
<b>Service Area Total</b>	<b>600,000</b>	<b>750,000</b>	<b>1,350,000</b>	<b>(1,040,937)</b>	<b>750,000</b>	<b>600,000</b>

Notes

- 1 The budget has been slipped into 2023/23 and this will be reflected on the ledger once the revised capital programme is approved at Budget Council

2022/23 QUARTER 3 - MONITORING SHEET

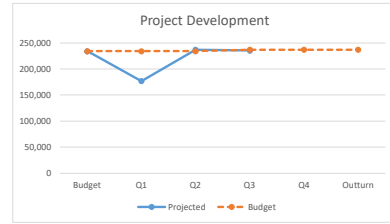
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Directorate:	Communities and Environment
Director:	Suzanne Lodge
Area of Spend:	Project Development
Budget Holder:	Elliott Grimshaw
Portfolio Holder(s):	Kevin Frea

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
CCTV	49,600	6,400	56,000	57,149	56,000	0
Project Development	184,800	(3,500)	181,300	(54,394)	179,621	1,679
<b>Service Area Total</b>	<b>234,400</b>	<b>2,900</b>	<b>237,300</b>	<b>2,755</b>	<b>235,621</b>	<b>1,679</b>

Notes

Notes  
1 no significant variances



SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	147,200	5,800	153,000	113,781	151,321	1,679
Premises Related Exp	54,100	(23,500)	30,600	13,489	30,600	0
Transport Related Exp	0	0	0	184	0	0
Supplies and Services	50,700	163,600	214,300	44,162	214,300	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(17,600)	(143,000)	(160,600)	(168,862)	(160,600)	0
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>234,400</b>	<b>2,900</b>	<b>237,300</b>	<b>2,755</b>	<b>235,621</b>	<b>1,679</b>

Notes

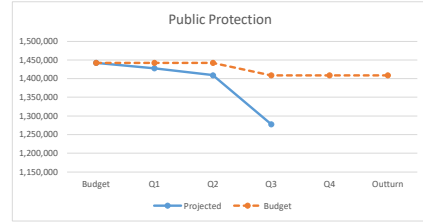
Notes  
1 no significant variances

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<b>Directorate:</b>	Communities and Environment
<b>Director:</b>	Suzanne Lodge
<b>Area of Spend:</b>	Public Protection
<b>Budget Holder:</b>	Fiona Inston
<b>Portfolio Holder(s):</b>	Dave Brookes

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £	Notes
Environmental Health	1,262,200	(124,100)	1,138,100	458,756	1,013,744	124,356	1
Emergency Planning	46,000	(3,100)	42,900	32,967	46,346	(3,446)	
Housing Standards	78,600	56,900	135,500	(529,150)	111,004	24,496	2
Licensing	(67,800)	18,600	(49,200)	(13,924)	(23,110)	(26,090)	3
Safety	123,500	18,600	142,100	103,687	129,793	12,307	4
<b>Service Area Total</b>	<b>1,442,500</b>	<b>(33,100)</b>	<b>1,409,400</b>	<b>52,335</b>	<b>1,277,777</b>	<b>131,623</b>	



Notes

- Salary savings due to vacant posts £38K, underspend on agency due to freeze on use £9K. Savings on consultancy £6K and other supplies & services following essential spend only instruction. Increase in Burials (£10K) nets to income £10K. Retrospective recharge for staff time spend on Defra project 20/21 £65K
- Increase in HMO income due to higher demand £18K
- Legal costs relating to Taxi driver appeal (£14K). Drop in Licensing Income, mainly Taxi and Licensing Act, due to fall in numbers following Covid (£10K)
- Salary savings due to maternity £10K

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £	Notes
Employees	1,995,600	(42,800)	1,952,800	1,435,835	1,894,953	57,847	1
Premises Related Exp	13,600	0	13,600	12,566	13,566	34	
Transport Related Exp	47,500	(9,700)	37,800	27,856	39,345	(1,545)	
Supplies and Services	506,300	397,500	903,800	491,670	905,165	(1,365)	
Transfer Payments	0	0	0	0	0	0	
Support Services	31,900	20,300	52,200	0	116,153	(63,953)	2
Capital Charges	0	0	0	0	0	0	
Capital Financing Costs	0	0	0	0	0	0	
Appropriations	0	0	0	0	0	0	
Income	(1,152,400)	(398,400)	(1,550,800)	(1,915,582)	(1,691,405)	140,605	3
Capital Financing Inc	0	0	0	0	0	0	
<b>Subjective Analysis Total</b>	<b>1,442,500</b>	<b>(33,100)</b>	<b>1,409,400</b>	<b>52,335</b>	<b>1,277,777</b>	<b>131,623</b>	

Notes

- Salary savings as above £53K, agency savings £9K
  - Externally funded schemes offset by additional income
  - Increased HMO income and fines £20K. Recharge to Defra project for staff time 20/21 £65K. Reduced Licensing Income (£10K). External funding £73K
- Note: Externally funded items net nil so there is no cost to the council. (Funding from: Defra for Port transition, Food Standards Agency for specific work, County for Resettlement, balance of DLUHC Transformation challenge award, PRS Energy grant and Air Quality Grant.

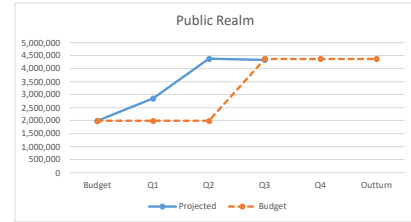
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<b>Directorate:</b>	Communities and Environment
<b>Director:</b>	Suzanne Lodge
<b>Area of Spend:</b>	Public Realm
<b>Budget Holder:</b>	Will Griffith
<b>Portfolio Holder(s):</b>	Dave Brookes / Gina Dowding / Tim Hamilton-Cox / Tricia Heath

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Cemeteries	14,000	1,400	15,400	37,476	21,912	(6,512)
Grounds Maintenance	1,035,900	80,900	1,116,800	1,039,962	1,143,621	(26,821)
Household Waste Collection	2,216,600	1,019,800	3,236,400	2,054,679	3,215,023	21,377
Markets	(120,500)	105,300	(15,200)	(71,971)	(34,340)	19,140
Parking	(2,822,100)	680,400	(2,141,700)	(1,617,545)	(2,142,090)	390
Parks	140,500	25,400	165,900	18,295	164,895	1,005
Public Conveniences	145,900	23,500	169,400	135,534	169,400	0
Public Realm Highways	76,300	9,500	85,800	31,573	85,800	0
Service Support	555,100	(61,300)	493,800	361,398	496,083	(2,283)
Street Cleaning	1,273,800	170,100	1,443,900	1,058,344	1,434,293	9,607
Trade Waste	(789,400)	96,700	(692,700)	(997,002)	(697,987)	5,287
Williamson Park	266,500	235,400	501,900	253,886	476,912	24,988
<b>Service Area Total</b>	<b>1,992,600</b>	<b>2,387,100</b>	<b>4,379,700</b>	<b>2,304,628</b>	<b>4,333,522</b>	<b>46,178</b>

Notes



Notes

- Staff turnover savings and long-term sickness offset and exceeded by additional agency required (£15K), increased waste disposal costs (£17K) from new contract
- Agency requirement to reduce annual leave accrued by waste collection staff has been re-assessed and reduced by £45K; replacement bins and boxes for waste collection (£25K) due to aging bins requiring replacing
- Staff turnover savings within service
- Additional R&M of buildings offset (£8K) offset by reassessment of gas budgets £18K with latest price information available resulting in favourable outturn position; additional income £11K received over and above the revised position however variance still adverse against original budget

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	6,634,700	549,400	7,184,100	5,368,742	7,123,875	60,225
Premises Related Exp	1,547,100	636,200	2,183,300	1,376,328	2,172,070	11,230
Transport Related Exp	1,091,400	638,700	1,730,100	1,238,772	1,730,100	0
Supplies and Services	2,204,300	45,800	2,250,100	1,430,255	2,282,518	(32,418)
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(9,484,900)	517,000	(8,967,900)	(7,109,469)	(8,975,041)	7,141
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>1,992,600</b>	<b>2,387,100</b>	<b>4,379,700</b>	<b>2,304,628</b>	<b>4,333,522</b>	<b>46,178</b>

Notes

- General staff turnover savings offset by additional agency required in grounds maintenance (£21K) and street cleaning (£13K); agency requirement to reduce annual leave accrued by waste collection staff has been re-assessed and reduced by £45K
- Additional R&M of buildings offset (£8K) offset by reassessment of gas budgets £18K with latest price information available resulting in favourable outturn position
- Replacement bins and boxes for waste collection (£25K) due to aging bins requiring replacing, increased waste disposal costs (£17K) from new contract

CAPITAL EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Electronic Vehicle Charging Points	0	0	0	0	0	0
Far Moor Playing Fields Scheme	37,000	0	37,000	36,402	36,402	598
Half Moon Bay Car Park Extension	30,000	30,000	60,000	63,281	63,281	(3,281)
Happy Mount Park Footpaths	0	8,000	8,000	0	8,000	0
One Million Trees	30,000	16,000	46,000	0	0	46,000
SALC Salix Funded Optimised Solar	0	0	0	(2,233,286)	0	0
Heat De-carbonisation Programme	0	224,000	224,000	0	0	224,000
Torriholme Park Play Area	0	0	0	68,295	0	0
<b>Service Area Total</b>	<b>97,000</b>	<b>278,000</b>	<b>375,000</b>	<b>(2,065,308)</b>	<b>107,683</b>	<b>267,317</b>

Notes

- Scheme removed from programme as part of 2023/24 review of Capital Programme. This is reflected in the revised capital programme to be approved at Budget Council..
- This scheme has been superseded as the original Salix funding terms have since changed. An alternative and more substantial property de-carbonisation programme has been included in the Capital Programme to be approved at Budget Council

2022/23 QUARTER 3 - MONITORING SHEET

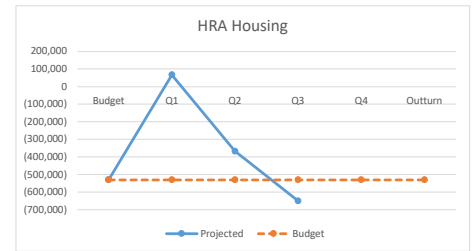
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Directorate:	Communities and Environment
Director:	Suzanne Lodge
Area of Spend:	Housing Services
Budget Holder:	Jo Wilkinson
Portfolio Holder(s):	Cary Matthews

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Policy & Management	1,902,500	412,400	2,314,900	2,090,019	2,282,200	32,700
Repairs & Maintenance	6,555,200	1,057,600	7,612,800	4,191,894	7,513,400	99,400
Welfare Services	58,100	301,100	359,200	(242,106)	226,100	133,100
Special Services	273,100	(6,500)	266,600	233,516	258,400	8,200
Miscellaneous Expenses	739,600	202,500	942,100	631,658	942,100	0
Income Account	(15,295,200)	5,900	(15,289,300)	(11,033,147)	(15,269,900)	(19,400)
Capital Charges	5,492,500	0	5,492,500	0	5,492,500	0
Appropriations	(255,300)	(1,973,000)	(2,228,300)	0	(2,095,200)	(133,100)
Gain/Loss on Asset Sales	0	0	0	0	0	0
Gain/Loss on Asset Sales(Move)	0	0	0	0	0	0
<b>Service Area Total</b>	<b>(529,500)</b>	<b>0</b>	<b>(529,500)</b>	<b>(4,128,166)</b>	<b>(650,400)</b>	<b>120,900</b>

Notes

- 1 Other additional income - minor fluctuations
- 2 Gas £23K due to energy price fluctuations; £73K salary savings within Repairs & Maintenance Service
- 3 Gas £132K due to energy price fluctuations
- 4 £(19K) increased rent loss from voids due to major voids and capital projects
- 5 £(133K) reduced contribution from reserves to balance sheltered schemes re energy cost fluctuations and salary savings



Notes

- 1 Other additional income - minor fluctuations
- 2 Gas £23K due to energy price fluctuations; £73K salary savings within Repairs & Maintenance Service
- 3 Gas £132K due to energy price fluctuations
- 4 £(19K) increased rent loss from voids due to major voids and capital projects
- 5 £(133K) reduced contribution from reserves to balance sheltered schemes re energy cost fluctuations and salary savings

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	2,262,500	155,200	2,417,700	1,550,563	2,393,000	24,700
Premises Related Exp	7,296,300	1,630,200	8,926,500	4,943,443	8,698,800	227,700
Transport Related Exp	8,900	0	8,900	6,608	8,900	0
Supplies and Services	1,054,300	241,000	1,295,300	1,213,969	1,300,300	(5,000)
Transfer Payments	0	0	0	0	0	0
Support Services	106,600	0	106,600	65,325	106,600	0
Capital Charges	2,771,700	0	2,771,700	0	2,771,700	0
Capital Financing Costs	1,679,400	0	1,679,400	0	1,679,400	0
Appropriations	786,100	(1,973,000)	(1,186,900)	0	(1,053,800)	(133,100)
Income	(16,495,300)	(53,400)	(16,548,700)	(11,908,074)	(16,555,300)	6,600
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>(529,500)</b>	<b>0</b>	<b>(529,500)</b>	<b>(4,128,166)</b>	<b>(650,400)</b>	<b>120,900</b>

Notes

- 1 Vacancy savings
- 2 Gas £155K due to energy price fluctuations; £73K salary savings within Repairs & Maintenance Service
- 3 £(133K) reduced contribution from reserves to balance sheltered schemes re energy cost fluctuations and salary savings
- 4 £(19K) increased rent loss from voids due to major voids and capital projects; £26K other additional income - minor fluctuations

2022/23 QUARTER 3 - MONITORING SHEET

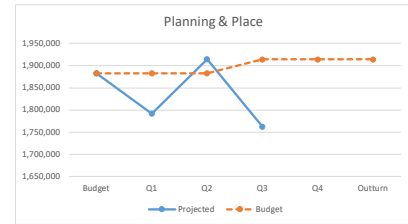
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<b>Directorate:</b>	Economic Growth and Regeneration
<b>Director:</b>	Jason Syers
<b>Area of Spend:</b>	Planning & Place
<b>Budget Holder:</b>	Mark Cassidy
<b>Portfolio Holder(s):</b>	Gina Dowling

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Building Control	193,600	(105,300)	88,300	35,136	88,300	0
Conservation & Environment	55,300	27,700	83,000	20,410	82,540	460
Development Control	840,400	106,600	947,000	524,702	821,465	125,635
Local Plan	793,500	2,500	796,000	558,857	769,857	26,143
<b>Service Area Total</b>	<b>1,882,800</b>	<b>31,500</b>	<b>1,914,300</b>	<b>1,139,105</b>	<b>1,762,162</b>	<b>152,138</b>

Notes

- 1 Recruitment freeze after budgets set - all vacant posts now assumed unfilled to end of 22/23
- 2 Recruitment freeze after budgets set - all vacant posts now assumed unfilled to end of 22/23



SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	2,484,300	(234,000)	2,250,300	1,556,950	2,087,872	162,428
Premises Related Exp	27,600	27,400	55,000	8,232	55,000	0
Transport Related Exp	1,800	1,000	2,800	1,464	2,750	50
Supplies and Services	428,000	266,900	694,900	364,037	715,240	(20,340)
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(1,058,900)	(29,800)	(1,088,700)	(791,578)	(1,098,700)	10,000
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>1,882,800</b>	<b>31,500</b>	<b>1,914,300</b>	<b>1,139,105</b>	<b>1,762,162</b>	<b>152,138</b>

Notes

- 1 Recruitment freeze after budgets set - all vacant posts now assumed unfilled to end of 22/23
- 2 (E20K) Neighbourhood Plans (externally funded, offset by income) £10K Biodiversity funding to slip to next year (offset by income) (£5K) Consultancy for planning vacancies offset by salary savings
- 3 E20K Neighbourhood Plans (externally funded, offsets exp) (£10K) Biodiversity funding to slip to next year (offsets exp)

CAPITAL EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Cable Street Christmas Lights	24,000	0	24,000	0	0	24,000
S106 payments to Lancs County Council	0	70,000	70,000	0	0	70,000
Canal Quarter	40,000	110,000	150,000	0	0	150,000
<b>Service Area Total</b>	<b>64,000</b>	<b>180,000</b>	<b>244,000</b>	<b>0</b>	<b>0</b>	<b>244,000</b>

Notes

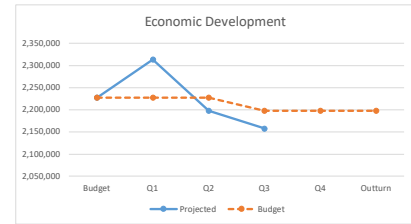
- 1 Scheme removed from programme as part of 2023/24 review of Capital Programme. This is reflected in the revised capital programme to be approved at Budget Council.
- 2 Lancashire County Council unable to deliver scheme within timescale attached to S106 contribution. S106 contributions has been repaid to the developer
- 3 Scheme removed from programme as part of 2023/24 review of Capital Programme. This is reflected in the revised capital programme to be approved at Budget Council.

## 2022/23 QUARTER 3 - MONITORING SHEET

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<b>Directorate:</b>	Economic Growth and Regeneration
<b>Director:</b>	Jason Syers
<b>Area of Spend:</b>	Economic Development
<b>Budget Holder:</b>	Michelle Horrocks
<b>Portfolio Holder(s):</b>	Kevin Frea / Sandra Thornberry / Tim Hamilton-Cox / Gina Dowding / Tricia Heath

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £	Notes
AONB	55,800	(1,700)	54,100	(17,927)	56,167	(2,067)	
Economic Development	414,400	(17,200)	397,200	300,555	393,765	3,435	
Marketing & Comms	326,500	(74,200)	252,300	182,084	235,200	17,100	1
Grants	214,700	0	214,700	148,679	214,700	0	
The Platform	106,900	25,000	131,900	(16,176)	116,441	15,459	2
Tourism & Events	487,400	9,500	496,900	355,052	495,511	1,389	
Museums	621,800	29,000	650,800	494,738	646,081	4,719	
<b>Service Area Total</b>	<b>2,227,500</b>	<b>(29,600)</b>	<b>2,197,900</b>	<b>1,447,005</b>	<b>2,157,865</b>	<b>40,035</b>	



## Notes

- 1 Recruitment freeze after budgets set - all vacant posts now assumed unfilled to end of 22/23  
2 £10K - latest utilities projections Jan 2023

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £	Notes
Employees	1,801,800	(70,700)	1,731,100	1,320,788	1,712,315	18,785	1
Premises Related Exp	244,600	45,200	289,800	160,665	269,700	20,100	2
Transport Related Exp	5,600	0	5,600	2,296	5,450	150	
Supplies and Services	1,091,100	110,400	1,201,500	722,406	1,180,900	20,600	3
Transfer Payments	0	0	0	0	0	0	
Support Services	11,700	0	11,700	4,633	11,700	0	
Capital Charges	0	0	0	0	0	0	
Capital Financing Costs	0	0	0	0	0	0	
Appropriations	0	0	0	0	0	0	
Income	(927,300)	(114,500)	(1,041,800)	(759,321)	(1,022,200)	(19,600)	4
Capital Financing Inc	0	0	0	0	0	0	
<b>Subjective Analysis Total</b>	<b>2,227,500</b>	<b>(29,600)</b>	<b>2,197,900</b>	<b>1,451,468</b>	<b>2,157,865</b>	<b>40,035</b>	

## Notes

- 1 Recruitment freeze after budgets set - all vacant posts now assumed unfilled to end of 22/23  
2 £10K Platform, £10K Museums - latest utilities projections Jan 2023  
3 £20K SPF funding  
4 (£20K) SPF funding

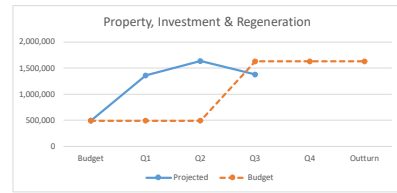
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<b>Directorate:</b>	Economic Growth and Regeneration
<b>Director:</b>	Jason Syers
<b>Area of Spend:</b>	Property, Investment and Regen
<b>Budget Holder:</b>	Jason Syers
<b>Portfolio Holder(s):</b>	Erica Lewis / Gina Dowding / Tim Hamilton-Cox / Tricia Heath

SERVICE AREA EXPENDITURE	Original Budget 2022/23	Budget Amendments 2022/23	Working Budget 2022/23	Q3 Actual 2022/23	Projected Outturn 2022/23	Projected Variance 2022/23
	£	£	£	£	£	£
Regeneration	466,300	(49,500)	416,800	180,326	349,651	67,149
Sea Defence & Land Drainage	426,700	18,000	444,700	273,377	411,759	32,941
Property	(399,400)	1,175,100	775,700	563,710	628,433	147,267
Building Cleaning	0	(6,800)	(6,800)	262,070	(9,388)	2,588
<b>Service Area Total</b>	<b>493,600</b>	<b>1,136,800</b>	<b>1,630,400</b>	<b>1,279,483</b>	<b>1,380,455</b>	<b>249,945</b>

Notes



- 1 Recruitment freeze after budgets set - all vacant posts now assumed unfilled to end of 22/23. E12K S215 works in default delayed to 21
- 2 Recruitment freeze after budgets set - all vacant posts now assumed unfilled to end of 22/23
- 3 E37K - latest utilities projections Jan 2023, E11K - agency for Business Support and Maintenance Teams offset by salary savir

SUBJECTIVE EXPENDITURE	Original Budget 2022/23	Budget Amendments 2022/23	Working Budget 2022/23	Q3 Actual 2022/23	Projected Outturn 2022/23	Projected Variance 2022/23
	£	£	£	£	£	£
Employees	2,133,000	(28,000)	2,105,000	1,512,231	2,028,498	76,502
Premises Related Exp	1,610,500	810,600	2,421,100	1,354,777	2,307,300	113,800
Transport Related Exp	14,000	700	14,700	7,652	14,700	0
Supplies and Services	236,500	333,500	570,000	313,004	508,900	61,100
Transfer Payments	0	0	0	0	0	0
Support Services	36,300	0	36,300	0	36,300	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(3,536,700)	20,000	(3,516,700)	(1,908,180)	(3,515,243)	(1,457)
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>493,600</b>	<b>1,136,800</b>	<b>1,630,400</b>	<b>1,279,483</b>	<b>1,380,455</b>	<b>249,945</b>

Notes

- 1 (E11K) agency support for Business Support and Maintenance Teams offset by salary savings E75K - Projects Team & Coast Protection recruitment freeze after budgets set - all vacant posts now assumed unfilled to end of 22/23
- 2 Council buildings latest utilities projections Jan 2023
- 3 E29K County contribution to Heysham Gateway & E25K Bailrigg Garden Village underspend to carry forward (both offset income) E12K S215 works in def delayed to 22/23
- 4 E40K additional income attributed to continued use of LTH by NHS for Covid vaccinations. (E29K) County contribution to Heysham Gateway & (E25K) Bailrigg Garden Village funding to carry forward (both offset expenditure)

CAPITAL EXPENDITURE	Original Budget 2022/23	Budget Amendments 2022/23	Working Budget 2022/23	Q3 Actual 2022/23	Projected Outturn 2022/23	Projected Variance 2022/23
	£	£	£	£	£	£
1 Lodge Street Urgent Structural Repairs	340,000	139,000	479,000	35,273	64,200	414,800
Artle Beck Improvements	0	0	0	(359)	0	0
Cable Street Christmas Lights	24,000	0	24,000	0	0	24,000
Canal Quarter	40,000	110,000	150,000	150,000	0	150,000
Caton Road Flood Relief Scheme	0	188,000	188,000	(799,841)	0	188,000
Coastal Revival Fund - Morecambe Co-op	0	0	0	(9,452)	0	0
Economic Growth & Regen Devpt Pool	1,650,000	0	1,650,000	0	0	1,650,000
Edward Street Dance Studio	84,000	0	84,000	0	0	84,000
Frontierland	0	0	0	0	0	0
Lancaster City Museum	0	53,000	53,000	40,686	68,641	(15,641)
Lancaster District Empty Homes Partnersh	73,000	0	73,000	0	0	73,000
Lancaster HS Heritage Action Zone	973,000	(58,000)	915,000	143,060	428,000	487,000
Lancaster Square Routes Project	5,000	0	5,000	(17,634)	0	5,000
Lawsons Bridge S106 scheme	63,000	0	63,000	0	0	63,000
Morecambe Co-op Renovation	375,000	50,000	425,000	0	0	425,000
Palatine Recreation Ground - Veterans Cl	0	138,000	138,000	141,767	142,000	(4,000)
<b>Service Area Total</b>	<b>3,627,000</b>	<b>620,000</b>	<b>4,247,000</b>	<b>(466,500)</b>	<b>702,841</b>	<b>3,544,159</b>

Notes

- 1 E422k slipped to 2023/24 as part of revised capital programme. There has been additional expenditure of E7.2k since this was agreed.
- 2 Scheme removed from programme as part of 2023/24 review of Capital Programme. This is reflected in the revised capital programme to be approved at Budget Council..
- 3 Scheme removed from programme as part of 2023/24 review of Capital Programme. This is reflected in the revised capital programme to be approved at Budget Council..
- 4 E188k unsupported borrowing no longer required.
- 5 E800k provision for Canal Quarter has been slipped into 2023/24 during the budgetary review of the capital programme. The remainder of the provision for BGV Prt Development has been deleted as part of the budget review
- 6 Scheme removed from programme as part of 2023/24 review of Capital Programme. This is reflected in the revised capital programme to be approved at Bt Council..
- 7 Scheme removed from programme as part of 2023/24 review of Capital Programme. This is reflected in the revised capital programme to be approved at Bt Council..
- 8 The scheme has been reprofiled and E487k slipped into 2023/24 in the revised capital programme to be approved at Budget Council
- 9 Scheme on hold due to receipt of new planning application which may impact S106 contribution. The budget has been slipped into 2023/24 and this will be reflected on the ledger on approval of the revised capital programme at Budget Council.
- 10 Scheme slipped into 2023/24. This is reflected in the revised capital programme to be approved at Budget Council..



2022/23 QUARTER 3 - MONITORING SHEET

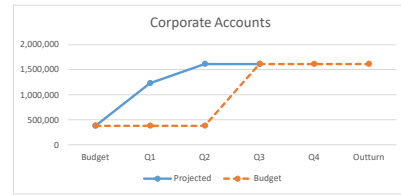
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Directorate:	Corporate Services
Director:	Paul Thompson
Area of Spend:	Corporate Accounts
Budget Holder:	Paul Thompson
Portfolio Holder(s):	Anne Whitehead

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Central Expenses	379,100	1,234,000	1,613,100	667,772	1,613,100	0
<b>Service Area Total</b>	<b>379,100</b>	<b>1,234,000</b>	<b>1,613,100</b>	<b>667,772</b>	<b>1,613,100</b>	<b>0</b>

Notes

Notes  
1 no significant variances



SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	3,257,600	1,332,400	4,590,000	3,066,856	4,590,000	0
Premises Related Exp	0	0	0	0	0	0
Transport Related Exp	0	0	0	0	0	0
Supplies and Services	416,200	1,600	417,800	111,044	417,800	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(3,294,700)	(100,000)	(3,394,700)	(2,510,127)	(3,394,700)	0
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>379,100</b>	<b>1,234,000</b>	<b>1,613,100</b>	<b>667,772</b>	<b>1,613,100</b>	<b>0</b>

Notes

Notes  
1 no significant variances

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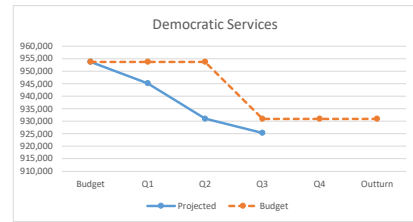
Directorate:	Corporate Services
Director:	Luke Gorst
Area of Spend:	Democratic Services
Budget Holder:	Deborah Chambers
Portfolio Holder(s):	Erica Lewis

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Democratic Services	953,800	(22,800)	931,000	617,405	925,296	5,704
<b>Service Area Total</b>	<b>953,800</b>	<b>(22,800)</b>	<b>931,000</b>	<b>617,405</b>	<b>925,296</b>	<b>5,704</b>

Notes

Notes

1 no significant variances



SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	443,600	4,500	448,100	328,250	442,256	5,844
Premises Related Exp	0	0	0	1,810	0	0
Transport Related Exp	15,900	(15,000)	900	556	770	130
Supplies and Services	496,600	(12,300)	484,300	371,606	484,570	(270)
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(2,300)	0	(2,300)	(84,817)	(2,300)	0
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>953,800</b>	<b>(22,800)</b>	<b>931,000</b>	<b>617,405</b>	<b>925,296</b>	<b>5,704</b>

Notes

Notes

1 no significant variances

2022/23 QUARTER 3 - MONITORING SHEET

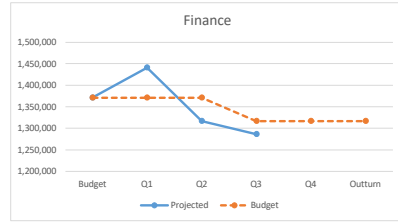
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Directorate:	Corporate Services
Director:	Paul Thompson
Area of Spend:	Finance
Budget Holder:	Paul Thompson
Portfolio Holder(s):	Anne Whitehead

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Finance	1,371,200	(54,300)	1,316,900	876,158	1,286,194	30,706
<b>Service Area Total</b>	<b>1,371,200</b>	<b>(54,300)</b>	<b>1,316,900</b>	<b>876,158</b>	<b>1,286,194</b>	<b>30,706</b>

Notes

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Notes

1 Vacant Accountant/Exchequer posts not expected to be filled before year end

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	989,600	(93,700)	895,900	645,074	865,194	30,706
Premises Related Exp	0	0	0	0	0	0
Transport Related Exp	1,500	(1,000)	500	162	500	0
Supplies and Services	393,900	40,400	434,300	231,532	434,300	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(13,800)	0	(13,800)	(610)	(13,800)	0
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>1,371,200</b>	<b>(54,300)</b>	<b>1,316,900</b>	<b>876,158</b>	<b>1,286,194</b>	<b>30,706</b>

Notes

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Notes

1 Vacant Accountant/Exchequer posts not expected to be filled before year end

2022/23 QUARTER 3 - MONITORING SHEET

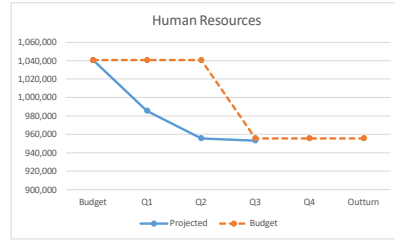
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Directorate:	Corporate Services
Director:	Luke Gorst
Area of Spend:	HR
Budget Holder:	Alex Kinch
Portfolio Holder(s):	Caroline Jackson

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Corporate Safety	65,700	1,400	67,100	45,739	66,931	169
HR	974,900	(86,400)	888,500	615,262	886,359	2,141
<b>Service Area Total</b>	<b>1,040,600</b>	<b>(85,000)</b>	<b>955,600</b>	<b>661,001</b>	<b>953,290</b>	<b>2,310</b>

Notes

1 no significant variances



SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	950,500	(52,400)	898,100	628,553	895,790	2,310
Premises Related Exp	0	0	0	0	0	0
Transport Related Exp	200	0	200	207	200	0
Supplies and Services	90,900	(29,600)	61,300	36,241	61,300	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(1,000)	(3,000)	(4,000)	(4,000)	(4,000)	0
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>1,040,600</b>	<b>(85,000)</b>	<b>955,600</b>	<b>661,001</b>	<b>953,290</b>	<b>2,310</b>

Notes

1 no significant variances

CAPITAL EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
PRG Grant	0	0	0	(39,718)	0	0
<b>Service Area Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(39,718)</b>	<b>0</b>	<b>0</b>

Notes

Notes

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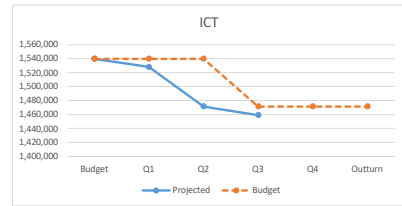
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Directorate:	Corporate Services
Director:	Paul Thompson
Area of Spend:	ICT
Budget Holder:	Joe Edmondson
Portfolio Holder(s):	Erica Lewis

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
ICT	1,539,500	(68,100)	1,471,400	1,027,201	1,459,299	12,101
<b>Service Area Total</b>	<b>1,539,500</b>	<b>(68,100)</b>	<b>1,471,400</b>	<b>1,027,201</b>	<b>1,459,299</b>	<b>12,101</b>

Notes

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## Notes

1 Vacant ICT Development Manager post until end of year

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	865,900	(48,000)	817,900	588,163	802,883	15,017
Premises Related Exp	300	0	300	306	300	0
Transport Related Exp	2,200	0	2,200	265	2,200	0
Supplies and Services	769,000	(59,100)	709,900	645,261	712,816	(2,916)
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(97,900)	39,000	(58,900)	(206,795)	(58,900)	0
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>1,539,500</b>	<b>(68,100)</b>	<b>1,471,400</b>	<b>1,027,201</b>	<b>1,459,299</b>	<b>12,101</b>

Notes

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## Notes

1 Vacant ICT Development Manager post until end of year

CAPITAL EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Application System Renewal	258,000	0	258,000	47,196	258,000	0
I.S. Desktop Equipment	60,000	0	60,000	41,230	60,000	0
I.T.Strategy	52,000	21,000	73,000	5,254	73,000	0
ICT Laptop Replacement & E-camp	120,000	0	120,000	8,480	120,000	0
ICT Telephony	0	27,000	27,000	0	27,000	0
<b>Service Area Total</b>	<b>490,000</b>	<b>48,000</b>	<b>538,000</b>	<b>102,160</b>	<b>538,000</b>	<b>0</b>

Notes

## Notes

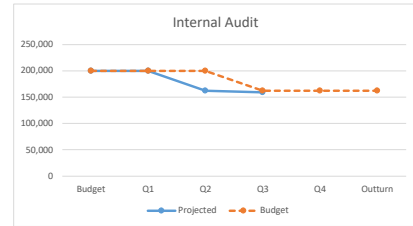
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Directorate:	Corporate Services
Director:	Paul Thompson
Area of Spend:	Internal Audit
Budget Holder:	Paul Thompson
Portfolio Holder(s):	Anne Whitehead

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Internal Audit	200,100	(37,900)	162,200	64,312	159,548	2,652
<b>Service Area Total</b>	<b>200,100</b>	<b>(37,900)</b>	<b>162,200</b>	<b>64,312</b>	<b>159,548</b>	<b>2,652</b>

Notes



Notes

1 no significant variances

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	99,000	(86,300)	12,700	9,727	12,898	(198)
Premises Related Exp	0	0	0	0	0	0
Transport Related Exp	100	0	100	0	100	0
Supplies and Services	101,000	48,400	149,400	54,585	146,550	2,850
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	0	0	0	0	0	0
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>200,100</b>	<b>(37,900)</b>	<b>162,200</b>	<b>64,312</b>	<b>159,548</b>	<b>2,652</b>

Notes

1 no significant variances

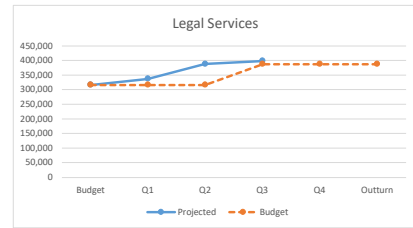
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Directorate:	Corporate Services
Director:	Luke Gorst
Area of Spend:	Legal Services
Budget Holder:	Luke Gorst
Portfolio Holder(s):	Erica Lewis

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Legal Services	315,700	71,900	387,600	272,180	398,623	(11,023)
<b>Service Area Total</b>	<b>315,700</b>	<b>71,900</b>	<b>387,600</b>	<b>272,180</b>	<b>398,623</b>	<b>(11,023)</b>

Notes



Notes

1 Downturn in Search Fee requests in December/January

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	473,600	63,400	537,000	400,703	535,749	1,251
Premises Related Exp	0	0	0	0	0	0
Transport Related Exp	500	0	500	234	500	0
Supplies and Services	113,100	8,500	121,600	95,199	122,974	(1,374)
Transfer Payments	0	0	0	0	0	0
Support Services	11,200	0	11,200	0	11,200	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(282,700)	0	(282,700)	(223,956)	(271,800)	(10,900)
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>315,700</b>	<b>71,900</b>	<b>387,600</b>	<b>272,180</b>	<b>398,623</b>	<b>(11,023)</b>

Notes

1 Downturn in Search Fee requests in December/January

Notes

1 Downturn in Search Fee requests in December/January

2022/23 QUARTER 3 - MONITORING SHEET

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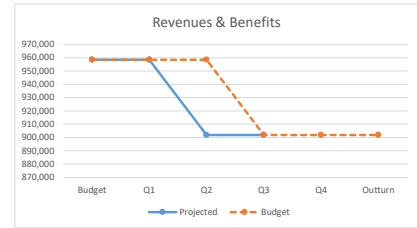
Directorate:	Corporate Services
Director:	Paul Thompson
Area of Spend:	Revenues & Benefits
Budget Holder:	Adrian Robinson
Portfolio Holder(s):	Anne Whitehead

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Revenues & Benefits	958,500	(56,500)	902,000	10,034,092	902,000	0
<b>Service Area Total</b>	<b>958,500</b>	<b>(56,500)</b>	<b>902,000</b>	<b>10,034,092</b>	<b>902,000</b>	<b>0</b>

Notes

Notes

1 no significant variances



SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	0	0	0	0	0	0
Premises Related Exp	0	0	0	0	0	0
Transport Related Exp	0	0	0	0	0	0
Supplies and Services	2,437,700	(28,200)	2,409,500	10,351,530	2,409,500	0
Transfer Payments	20,276,500	3,000,000	23,276,500	14,113,013	23,276,500	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	(21,755,700)	(3,028,300)	(24,784,000)	(14,430,451)	(24,784,000)	0
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>958,500</b>	<b>(56,500)</b>	<b>902,000</b>	<b>10,034,092</b>	<b>902,000</b>	<b>0</b>

Notes

Notes

1 no significant variances



2022/23 QUARTER 3 - MONITORING SHEET

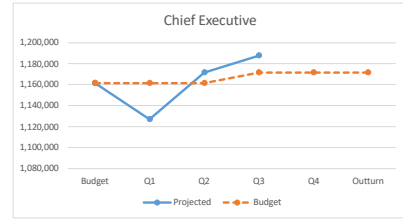
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Directorate:	Central Services
Director:	Keiran Keane
Area of Spend:	Chief Executive
Budget Holder:	Mark Davies
Portfolio Holder(s):	Caroline Jackson / Erica Lewis

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Executive Team	870,600	10,100	880,700	607,210	896,788	(16,088)
Grants to other bodies	290,800	0	290,800	231,450	290,800	0
<b>Service Area Total</b>	<b>1,161,400</b>	<b>10,100</b>	<b>1,171,500</b>	<b>838,660</b>	<b>1,187,588</b>	<b>(16,088)</b>

Notes

- 1 Q3 Termination payment, partially offset by keeping Director posts vacant until end of year



Notes

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	794,900	43,600	838,500	590,430	854,588	(16,088)
Premises Related Exp	0	0	0	0	0	0
Transport Related Exp	3,100	(2,100)	1,000	456	1,000	0
Supplies and Services	363,400	(15,000)	348,400	263,097	348,400	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	0	0	0	0	0	0
Capital Financing Costs	0	0	0	0	0	0
Appropriations	0	0	0	0	0	0
Income	0	(16,400)	(16,400)	(15,323)	(16,400)	0
Capital Financing Inc	0	0	0	0	0	0
<b>Subjective Analysis Total</b>	<b>1,161,400</b>	<b>10,100</b>	<b>1,171,500</b>	<b>838,660</b>	<b>1,187,588</b>	<b>(16,088)</b>

Notes

- 1 Q3 Termination payment, partially offset by keeping Director posts vacant until end of year

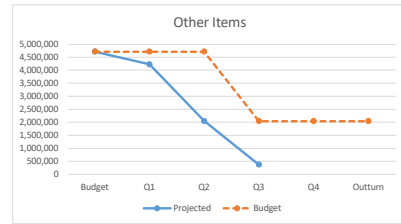
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Directorate:	Other Items
Director:	Paul Thompson
Area of Spend:	Other Items
Budget Holder:	Paul Thompson
Portfolio Holder(s):	Anne Whitehead

SERVICE AREA EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q3 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
New Homes Bonus	(504,300)	(695,300)	(1,199,600)	(1,613,429)	(1,199,600)	0
Revenue Funding of Capital	947,000	(457,000)	490,000	0	490,000	0
Minimum Revenue Provision	2,698,400	(589,600)	2,108,800	0	608,800	1,500,000
Interest Payable	1,462,700	(290,400)	1,172,300	1,429,188	1,172,300	0
Interest Receivable	(11,783)	(591,797)	(603,580)	(299,564)	(782,680)	179,100
Notional Charges	(300)	0	(300)	0	(300)	0
Contributions to Reserve	1,077,300	(7,000)	1,070,300	0	1,070,300	0
Contributions from Reserve	(4,700)	(494,900)	(499,600)	0	(499,600)	0
Capital Contributions from Reserve	(947,000)	457,000	(490,000)	0	(490,000)	0
<b>Service Area Total</b>	<b>4,717,317</b>	<b>(2,668,997)</b>	<b>2,048,320</b>	<b>(483,805)</b>	<b>369,220</b>	<b>1,679,100</b>

Notes



Notes

- 1 Anticipated savings following external review of MRP policy
- 2 The working budget includes a prudent assumption of 3% return on investments. The Council has, however, secured some short term investments with other Local Authorities at more advantageous rates

SUBJECTIVE EXPENDITURE	Original Budget 2022/23 £	Budget Amendments 2022/23 £	Working Budget 2022/23 £	Q2 Actual 2022/23 £	Projected Outturn 2022/23 £	Projected Variance 2022/23 £
Employees	0	0	0	0	0	0
Premises Related Exp	0	0	0	0	0	0
Transport Related Exp	0	0	0	0	0	0
Supplies and Services	321,920	0	321,920	0	321,920	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Capital Charges	16,700	0	16,700	0	16,700	0
Capital Financing Costs	1,463,800	(290,400)	1,173,400	1,429,188	1,173,400	0
Appropriations	3,771,000	(1,091,500)	2,679,500	0	1,179,500	1,500,000
Income	(556,103)	(1,287,097)	(1,843,200)	(1,912,993)	(2,022,300)	179,100
Capital Financing Inc	(300,000)	0	(300,000)	0	(300,000)	0
<b>Subjective Analysis Total</b>	<b>4,717,317</b>	<b>(2,668,997)</b>	<b>2,048,320</b>	<b>(483,805)</b>	<b>369,220</b>	<b>1,679,100</b>

Notes

- 1 Anticipated savings following external review of MRP policy
- 2 The working budget includes a prudent assumption of 3% return on investments. The Council has, however, secured some short term investments with other Local Authorities at more advantageous rates